
For projects worth over \$100 million, the Treasury Board Policy on management of Major Crown Projects requires formal interdepartmental project offices and review boards to approve each project's key stages. This allows for continuous meshing of operational requirements and budgets, procurement strategies and industrial benefits strategies.

United States

The United States has embodied in statute its policies governing the use of government procurement to meet social or economic ends.

The *Buy American Act* requires contracting authorities to acquire domestic end products unless (i) the goods are for use outside the United States, (ii) costs are assumed to be unreasonable, (iii) the head of the agency determines that domestic preference would be inconsistent with the national interest, (iv) one or more agencies have determined that U.S. products are not reasonably available as to quantity and quality or (v) purchases are for commissary resale. Federal Acquisition Regulation 25.108 lists articles, materials, and supplies excepted from the *Buy American Act*.

Implementing regulations also require contracting officers to give preference to U.S. products by adding a differential of between six and 12 per cent to the U.S. bidder's offer. The U.S. Department of Defense is bound by the requirements of annual appropriations acts which limit the purchases of certain goods and services outside the United States, such as food, clothing, fabrics, specialty metals, the construction and repair of naval vessels, buses, research and development and hand or measuring tools. Construction contracts are subject to special conditions under which Buy American provisions are applied to each material delivered to the construction worksite.

In most cases, the *U.S. Trade Agreements Act of 1979* negates the effects of the *Buy American Act* for procurements over the GATT Procurement Code threshold. For such procurements, most U.S. federal agencies treat products made in the United States and those made in designated countries (including Canada) equally.