

Without any additional large expenditure, Canadian National Railways could handle $2\frac{1}{2}$ times the amount of the 1931 volume of traffic, 359.
 Maritime Provinces steam coal shipments by rail in 1931, 360.
 Coal consumption is 20 to 25 per cent less than year ago, 360.
 Automobile industry has probably created more traffic for railways than it has destroyed, 365.
 European colonization department, 17 men employed, 365.

GRANT, MR. D. C. VICE-PRESIDENT OF FINANCE AND ACCOUNTING, CANADIAN NATIONAL RAILWAYS.

From a financial point of view, there is no objection to a committee of the directors controlling expenditure, 447.

HUNGERFORD, MR. S. J., VICE-PRESIDENT OF OPERATION AND CONSTRUCTION, CANADIAN NATIONAL RAILWAYS.

Expenses have been progressively reduced, 31.
 First reduction made almost two years ago, 31.
 Four thousand men laid off, 32.
 Small number of Americans employed at Fort Rouge and Transcona, 32.
 Mr. Archibald, architect, how contact established, 344.
 Montreal Terminals, statement respecting architectural problems, 347.
 Mr. Archibald's commission on furniture, 349.
 Letter, November 7, 1928, from Mr. Archibald respecting hotel commission, etc., to be charged, also letter of confirmation to Mr. Archibald, 350.
 Control of expenditure should be exercised by a finance committee, excepting a reasonable minimum limit, 446.

KNUBLEY, H. J., MANAGER, MONTREAL TRUST COMPANY, MONTREAL.

Loan made to Mr. G. Henri Séguin, 248.
 Copy of letter, June 24, 1930, from Mr. E. R. Decary to Mr. F. G. Donaldson, Montreal Trust Company, respecting house purchase, 248.
 Letter from Mr. E. R. Decary regarded as his personal guarantee, 249.
 Mr. Decary's guarantee and assignment of lease to Canadian National Railways were the only factors which prompted loan, 249.
 Two per cent collected over and above interest goes to reduction of principal and will amount to about \$50,000, 249.
 Montreal property values have depreciated, 250.
 Sir Henry Thornton became director of Montreal Trust Company on April 4, 1930, 251.
 Cannot recollect similar loan having been granted only on a personal guarantee, 251.
 Prior to purchase, Montreal Trust Company never discussed house transaction with Sir Henry Thornton, 251.
 Sufficiency of security was passed upon by General Manager of Montreal Trust Company, 251.

McCOMBE, DR., CHIEF MEDICAL OFFICER, CANADIAN NATIONAL RAILWAYS.

Periodical free physical examination on those in hazardous occupations, 272.
 Examination every three years before fifty years of age and every two years thereafter, 272.
 Clinics established are on lines adopted by American roads, 273.
 Two clinics have X-ray equipment, 273.
 Comparison of accidents, five year period, Canadian Pacific and Canadian National, 274.
 Canadian Pacific Railway spends more per capita on medical service than Canadian National, 274.

McLAREN, MR. J. B., COMPTROLLER, FINANCE DEPARTMENT, CANADIAN NATIONAL RAILWAYS.

In a nine year period expenses for maintenance of way amounted to \$397,000,000 and for maintenance of equipment \$423,000,000, 45.
 In deficit of \$132,000,000 for nine year period \$70,000,000 was for deferred maintenance, 45.
 In four years \$9,768,000 has been lost to treasury of Canada as regards Canadian National Railways by reason of Maritime Freight Rates Act, 74.
 Prince Edward Island and mainland car ferry is charged to operating expense, 76.
 Canadian National Railway Magazine costs, 1930 and 1931, 145.
 Hotel investments, itemized, 190.
 Liability to public in respect to Central Vermont, \$2,051,000, 192.
 Investment of Canadian National in Central Vermont, \$27,000,000, 193.
 Memorandum from sub-committee of House of Commons' committee requesting copies of officials' expense vouchers, 1930 and 1931, 259.