When the seriousness of the situation was brought home to the Minister in his first few weeks in office the problem was laid before the government as a whole. Although there were only three months between the swearing in of the new government and the opening of the session, provision was made even in 1936 for the acquisition of added equipment which could be ordered at once.

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The long deferred re-organization scheme for the militia, completely worked out on paper as far back as 1932 was put into operation at once. The entire process of reorganization was completed by December, 1936

An establishment of six divisions, one cavalry division and ancillary troops was set up. This was nicely calculated to what experience had shown Canada's population was capable of supporting in wartime. Artillery, machine gun and armoured car units were increased, cavalry units were diminished.

The year 1936 was largely a year of planning.

Modern conditions had changed the whole concept and theory of Canada's defence problem. Almost since the days of Indian and border warfare Canadians had come to consider their own territory immune from attack.

W.L.M. King Papers, Memoranda and Notes, 1933-1939

(M.G. 26, J 4, volume 159, pages C113389-C114137)

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