

14. Namely Germany, Japan, and Italy. See Allen Sens & Peter Stoett, *Global Politics*, pp.55-57.
15. See Escott Reid, *Time of Fear and Hope: The Making of the North Atlantic Treaty, 1947-1949* (Toronto: McClelland & Stewart, 1977).
16. See Paul Buteux, "NATO and the Evolution of Canadian Defence and Foreign Policy," in David Dewitt & David Leyton-Brown, *Canada's International Security Policy*, pp.153-154.
17. *Ibid.*, p.153.
18. *Ibid.*, p.155.
19. Joel J. Sokolsky, "The Bilateral Defence Relationship with the United States," in Dewitt & Leyton-Brown (eds.), *Canada's International Security Policy*, p. 171.
20. For a much more detailed account of this collaboration see D. W. Middlemiss & J.J. Sokolsky, *Canadian Defence: Decisions and Determinants*, pp. 14-22.
21. See the provocative argument made by James M. Minifie, *Peacemaker or Powdermonkey: Canada's Role in a Revolutionary World* (Winnipeg: McClelland & Stewart Limited, 1965).
22. Keith Krause, W. Andy Knight, and David Dewitt, "Canada, the United Nations, and the Reform of International Institutions," in Chadwick F. Alger, Gene M. Lyons, & John E. Trent (eds.), *The United Nations System: The Policies of Member States* (Tokyo: United Nations University Press, 1995), pp.132-185.
23. For a good discussion of this thinking see Rochester J. Martin, *Waiting for the Millennium: The United Nations and the Future of World Order* (South Carolina: University of South Carolina Press, 1993), Brian Urquhart & Erskine Childers, *Towards a More Effective United Nations* (Uppsala, Sweden: Dag Hammarskjöld Foundation, 1992), and Brian Urquhart & Erskine Childers, *A World in need of Leadership: Tomorrow's United Nations* (Uppsala, Sweden: Dag Hammarskjöld Foundation, 1990).
24. Marie-Claude Smouts, "United Nations Reform: A Strategy of Avoidance," in Michael G. Schechter (ed.), *Innovation in Multilateralism* (London: Macmillan Ltd., for the United Nations Press, 1997).
25. Mihaly Simai, *The Future of Global Governance: Managing Risk and Change in the International System* (Washington, D.C.: United States Institute of Peace Press, 1994), pp.25-31.
26. W. Andy Knight, "Multilatéralisme ascendant et descendant: deux voies dans la quête d'une gouverne globale," in Michel Fortmann, S. Neil MacFarlane & Stéphane Roussel (eds.), *Tous pour un ou chaque pour soi: promesses et limites de la coopération régionale en matière de sécurité* (Québec: Institut québécois des hautes études internationales, 1996), pp.49-56.