The Catholic Record

Editors { Rev. James T. Foley, B. A. Thomas Coffey, LL, D. Associate Editors { Rev. F. J. O'Sullivan, H. F. Mackintosh, Manager-Robert M. Burns.

section 50 cents,

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LONDON, SATURDAY, NOV. 29, 1919

DEMOCRACY IN INDUSTRY

Every reader of this article has heard again and again that Capital is as necessary to industry as is Labor. And this oracular assertion of this truism is often held as proving that labor movements are usually wrong. The converse is equally true and might with equal force be held to justify the demands of Labor and to put Capital in the wrong. Like all truisms its mere citation throws little light on the solution of a concrete problem.

That the relation of Labor and Capital to each other, and of both to the Community, is a problem, is the dominant problem of the age we live in, is proved by the seething unrest and unsettlement which menage the present social order with destruction. It at such a time some of the best thought of the best minds were not devoted to finding a way out of the confusion of conflicting aims and interests we might well despair of a fatuous world. As a matter of fact deep and conscientious study of conditions and principles aided by important practical experiments is much more widespread than we in Canada, comparatively so little troubled with industrial problems, might imagine. In "Industry and Humanity" MacKenzie King, himself amongst the foremost of such students, has given us a comprehensive review of the results of industrial study. Manifestly it would be impossible to summarize so important a work. We shall here indicate a certain line of thought which may lead to a solution of industrial problems satisfactory to all parties.

Democracy, we might preface, is in the air we breathe, on everybody's lips, in every book or article we read; if some foolish things were not said and written, if mistakes were not made, excesses perpetrated in its name, then fallible human nature would have radically changed. It is none the less the age of democracy. Its principles receive universal acceptance; and despite insincerity of profession, despite active opposition, open or secret, principles once accepted, whether good or bad, have way of inevitably working them selves out in practice. It may then be stated as an axiom that any adequate solution of the industrial prolem must be a democratic solution. Mr. King quotes from an article by a wounded British soldier in the Times of Feb. 23, 1917 :

'We ought to recognize that the struggle in which this War is only an episode, is not merely between our own country and anything so unstable and transitory as modern Germany, but between permanent and irreconcilable claimants for the Soul of Man, and that what makes the German spirit dangerous matter of control on the part of It differs from the other Coercion is not that it is alien, but that it is Capital and Management is all too Acts — some four-score during the horribly congenial to almost the whole modern world. For the spirit of German Imperialism is too often the spirit of English and American industrialism, with all its cult of power as an end in itself, its coarse aterial standards, its subordination of parsonality to mechanism, its worof an elaborate and destroying organization. And if we feel that the absolute claim of personality, the preservation and development of spiritual freedom are worth any sacrifies in time of war we ought equally to feel that they are worth any sacrifice in time of

congenial to almost the whole modern world!" How true in many things outside of industrialism : but Mr. King comments :

won political freedom, there remains the task of reorganizing their industries into harmony with their governments. Any thing short of harmony tions opposed in organization and spirit can only work against each other till one or the other prevails. there will be true Industrial Democracy, is the task that lies ahead.'

Mr. King maintains, and shows clearly that he is right in so maintaining, that there are four parties to Industry-Labor, Capital, Managegovernment of Industry. Management bears to Capital the

ity is unanswerable: "It is the Com. of a growth." munity which provides the natural acquire title by one means or prevent revolution. another, but it is from the Commun-Community, organized in various and order, fosters the arts and invenand promotes through concession or otherwise, the agencies of transportation, communication, credit, banking, and the like, without which any production, save the most primitive, would be impossible. It is the Community which creates the demand for commodities and services, through which Labor is provided with remunerative employment, and Capital ive genius, organizing capacity, managerial or other ability would be of little value. Turn where one may, it is the Community that makes possible all the activities of industry, and helps to determine their

"Investment in Industry is recognized as affording a right to share in corporate control. Capital and Management receive representation on this basis. If Capital and Management are so extitled why not Labor also? The investment of Capital is an investment in the nature of substances and dollars; the investment of Labor is in the nature of skill and life. The one is a material the other a human investment. Both, however, are investments; and of the two, the one involving life is the more precious. . . .

value and scope." . . .

"The Community's right to repre-Is not the Community equally en. everywhere the reign of freedom! titled, on the grounds of investment, to representation in the control of antithesis of freedom; it suppresses Industry and the shaping of indus- every provision of Brisish liberty; it trial policies? To ignore this right subverts the elementary principles of is to permit the other parties, whilst British fair play. With grim humor reaping rewards in increasing meas- it is known in Ireland as the ure through its benefactions, to "Jubilee Coercion Act," having been exploit the Community and to profit enacted the year of Queen Victoria's

at its expense." plainly evidenced in the present nineteenth century-in this, that all industry. . . There is no sugges. specified periods: this Act is percern of those who contribute their Lord Lieutenant's proclamation. lives, as well as those who contribute stockholders.

"This undemocratic and exclusive national leaders. attitude is further reflected by forms "The German spirit is horribly of expression and terminology so Act was passed. Bitterly opposed by facts; but the news agencies are himself: Labor. . we may not now go so far afield as comes naturally to their lips. There opinion must be shocked into and to die for Ire and. The folly standard of honesty in business, are "How profound the truth and wisdom of these words! The overwitten by Parnell approving of the written by Parnell approving of the profound the truth and wisdom of these words! The overwritten by Parnell approving of the written by Parnell approving of the written by Parnell approving of the content of the religious and ethical problems of everyday life, they will not convert,

the free nations of the world have the nature of industrial operations secured the passage of the Jubilee British conscience as it has already disunion of Christendom that matters Even in Belfast, however, several of still before them if Freedom worthy reveals that it is industry as carried of the name is to be attained. In on by all concerned which ultimately in the greater part of Ireland. dustrial autocracy and political pays the price of the plant and autogracy may go hand in hand, but equipment, pays the cost of Labor, not autocracy in Industry and democ- and supplies Capital with its return natural. To the nations that have are necessary partners in production purpose. along with Capital and Manage-

At another time we shall give instances of where the recognition of means perpetual conflict. Institu- full partnership has been satisfactorily worked out.

It must not be inferred by those who have not read his book that To democratize Industry, so that MacKenzie King in the representation along with democracy in government of the four parties to Industry in the has found a simple and effective panacea for all our industrial ills. is substituted for law." On the the contrary he is insistent that "to achieve a wise evolution of ment, and the Community. And time. While History points the way these four parties should be partners, to Freedom her teachings not less should actively participate in the clearly reveal the wisdom of proceeding slowly and the part which capac ity and preparedness play in the same relation as the executive to the accomplishment of enduring reforms legislative functions in civil govern. | Self-Government by numbers of ment. The distinction is clear and is men is the highest human achievenot new. The claim for the Commun. ment and is necessarily in the nature

Nevertheless the wide recognition resources and powers that underlie of fundamental truths will rightly all production. Individuals may direct evolution, and go far to

The action of the United States Govity, and with the consent of the ernment in the present coal strike, and the part it is taking in the settleways, which maintains government ment of the dispute between miners and foreign relations, secures law and operators, become, in the light of the foregoing principles as to tions, aids education, breeds opinion, partnership in Industry, much clearer and more intelligible. Much violent language, much bitter recrimination on the part of Labor, Canital and the Public is seen to arise from failure to recognize each other's writing the operators have sent to the miners on the question of wages. no more than the ultimatum of the with a return on its investment. last word. It is the obvious duty arrogance of Capital. Whether the press. Government acting for the people need not enter here.

> ARBITRARY WILL SUBSTITUTED FOR LAW IN IRELAND

People who dare to protest against a regime which would not be tolerated for a moment by white people in any other part of the British Empire are ruthlessly incarcerated.

In these words Sir Horace Plunkett. Irish Protestant, former Unionist member of Parliament, and President of the Board of Agriculture, told Englishmen how Ireland is faring sentation in the control of Industry, under the new era of liberty and and in the shaping of industrial democracy. The bitter irony of it policies, is wholly similar to that of all! The loathsoms hypocrisy of Labor. But for Community invest. the authors of this shameless tyranny ment on a local, national, and inter. which out Prussias Prussia at its national scale, Capital, Labor, and worst while yet the air is filled with Management would be obliged to the echoes of their professions of make short shrift under present day liberty, their hatred of Prussianism, conditions of world competition. . . and their determination to establish

The Coercion Act of 1887 is the very Golden Jubilee. That eminent demo-"The exclusive attitude in the crat, Arthur Balfour, was the author

It is absolutely in keeping with the their money; or as if the concern of traditional and invariable policy of the public, whose contributions the English Unionist junkers that through taxation in its many forms | the way was prepared for the recent | charge being brought against him. may far exceed the investment of proclamation by the systematic defamation of Ireland and her Australians.

So it was when the Jubilee Coercion congenial to many capitalist in Gladstone, leading Liberals, and the controlled in the interests of Irevestors and large employers of Liberal and independent press, it was land's ruthless oppressors. The personal possessive felt by the Government that public Well, Irishmen know how to suffer is nothing suggestive of any real approval. On the morning of the partnership with either Labor or the Second Reading The Times published the national spirit by brute force will until they show that Christianity

Later the letters were proved in open Court to be forgeries, and Richard Pigott, the bired forger and racy in Politics. The latter combina- in the nature of interest; that, in suborned perjurer, committed suicide. tion is as ill mated as the former is reality, Labor and the Community But the forgeries had served their

When the Bill was before Parliament Gladstone said of it:

" Under this Bill . . . there is no judge, there is no jury; there is no known it, will cease from troubling. Resident Magistrate, who may say whether the act is illegal or not. There is no control by them. There is nothing with control but the absolute authority of an absolute government of a political character Government of Industry thinks he and therefore necessarily partisan."

"The arbitrary will of Government

The grand old man further called Government in Industry will require poison," and progounced it "A Bill dren of a Catholic father, now Other leading statesmen were no less outspoken.

LORD HALDANE-"The most unhistory."

LORD SPENCER-"It confers the must far-reaching arbitrary powers on the Lord Lieutenant."

LORD MORLEY called it "The essence of tyranny," and " A flagrant up in that faith. violation of all the free principles of English Government."

convict cell many innocent persons | Chief Justice himself interviewed the neighbors—in some cases known to learned that he was a fervent and Ulster." be innocent by the authorities."

thousand other indignant protests of the children of suitable age had was the publication of the Pigott up to the time of the father's death forgeries. And it was an effective regularly attended to their religious answer. When the whole lying plot duties. The presiding judge therefore rights. The ultimatum which at this was later exposed to public execration its purpose was accomplished.

For the revival of this infamous Act at the present time the way was strikers to the operators, can be the prepared by the phantom "German Plot;" and further justification is Apart from the Community, invent. of the Government to vindicate the looked for in alleged "Sinn Fein rights of the silent, and in this case outrages," in the false suggestions, at least, the predominant, partner and largely, in the conspiracy of despite the clamor of Labor or the silence of a purchased or controlled

How essentially tyrannical, how has or has not gone the right way completely justified are the foreabout asserting their rights is going Liberal condemnations of this another question into which we liberty-destroying Act, is well illustrated by the arrest and imprisonment of Father Thomas O'Donnell. In the case of the patriotic Australian Chaplain the dark secrecy of Coercion Act methods could not be maintained; but the same spirit of irresponsible tyranny prevailed. The Army Act requires the World War, and the only liberty if the charge against him be social welfare and individual happi not furnished him in writing within 48 hours. But this naturally does not hold in Ireland. It was only after fourteen days that "the tissue of infamous and disholical lies " was given in writing to Father O'Donnell in the Tower of London.

In the meantime powerful influ-

ences intervened. Premier Hughes of Australia cabled Lord Milner asking for Father and deed during the War.

The Tasmanian Government sent Newdigate as follows: "All Father God as necessary to the inheritance forgets that he has just admitted that O'Donnell's actions in Tasmania leave of eternal life. As things are, no doubt regarding his loyalty. Please cable to Imperial Government Tasmania's satisfaction at Father O'Donnell's prompt release.'

The light had to be let in on Father O'Donnell's case-and that about by every wind of doctrine." ended the case against him.

Had Father O'Donnell been simply a law-abiding and God-fearing Irishform of corporate organization of previous Coercion Acts were for man subject not only to military law as interpreted in Ireland but also to tion in the form of organization that petual; it can be brought into force the Jubilee Coercion Act, he might the corporation is run as if the con- in Ireland or in any part of it by the have suffered outrage and persecution in Ireland, or been compelled to consort with convicted criminals in English jails without any process of law, or even without any definite

His case will be illuminating to

if they were allowed to know the thesis the same writer thus expresses

Coercion Act now once more in force revolted the conscience of the world. so much; it is the indistinctiveness in the greater part of Ireland.

Nevertheless a distinction must be of Christianity." Nevertheless a distinction must be made between the British people and the Government in their name by

a parasitic faction in Ireland. In the words of Sir Horace Plunkett:

"The guilt does not lie with the British people. They do not know and they are not allowed to know the facts. The truth will out, and then the Irish question, as we have

NOTES AND COMMENTS

A LEGAL case recently decided in Dublin should furnish food for thought to those who in Canada and elsewhere worked themselves into a frenzy over the Ne Temere decree a few years ago. The case concerned the proposed legislation "A cup of the guardianship of the seven chil justifiable, the most intolerable, I his death she reverted to Protestant will even say, the most wicked step ism and, going to live with her father, ever taken in the annals of political sent those of the children who were old enough to Protestant schools. One of them, a girl of eight, was sant to England to live with a Protestant aunt. It was the intention, of course that all of them should be brought

THE CASE came before the Lord PARNELL said: "Under this Bill Chief Justice in Dublic, and aroused -known to be innocent by their oldest son, a boy of sixteen, and The answer to all these and a attached to the Catholic Faith. All associated the Catholic aunt of the children with the mother in their joint guardianship, and directed that the children be brought up in the religion of their father. The point worth noting on the part of those who suffered from what someone has termed "netemeritis" is that the decision but that it was solely the act of the judicial authorities of the

> THE PROJECTORS of the National United Campaign or Forward Movement of the five most considerable Protestant bodies in Canada which ciple object aimed at

"To reaffirm the principle that the Gospel of Christ is the only cure for those conditions which produced that the accused must be set at ation for ensuring national stability,

THIS OBJECT is legitimate, even praiseworthy beyond all cavil, and no portion of the population of Canada would rejoice more than Catholics to see it take on the character of something more than finiteness in belief One may be O'Donnell's release, saying that he pardoned, however, for querying was the most loyal and patriotic of how the principle outlined is to be general agreement as to what con- estimated, their motives were as des stitutes the Gospel of Christ-some a communication to Sir Francis of faith and has been revealed by clear cut definition as to what is Protestantism has resulted in nothing but division and confusion. No one of the sects even assumes to speak with authority, and the masses. left without a guide, remain "tossed

A MOVEMENT on somewhat similar lines has, since the War, been carried page, in a footnote, Killen writes: out by the National Church in England. It took on the name of the "National Mission," and was designed. just as its Capadian counterpart is designed, to "reaffirm the principle British power in Ireland. that the Gospel of Christ is the only cure for present conditions." According to the Christian Common wealth this mission was a failure, and the reason given by the editor is that "it had no clear basis of belief So also would it be to Canadians and practice." Developing this

> "Let us frankly face the situation unless and until the churches agree that a certain valuation of life.

THE ITALICS are ours, and are in tended simply to emphasize the preceding paragraph. The Christian thought is evident in the distinction drawn between disunion and indisrevolt of the sixteenth century by its belief and at the same time neces. slight exaggeration. very hall-mark of Protestantism. Until such time, therefore, that men and return to their allegiance, the world may expect to see many "Layman's Missionary Movements," "Business and Christianity" camto increase not to diminish, crime," deceased. The mother, still living, paigns, and "Forward Movements" had been a Protestant up to the time all producing the same result : the of her marriage when she embraced | collection of a huge fund with per- | politically but even financially! the religion of her husband, but on patuation of that same "indistinctivefrom the King's Highway into trackless wastes leading to No-where. .

ULSTER DIFFICULTY

BUYINGOFFTHE PRESBYTERIANS By Professor Eoin MacNeill National University of Ireland

From Lord Castlereagh's " Men it appears that, immediately you will send to the scaffold and the widsspread interest. The Lord after the insurrection, there was drawn up "A Plan for strengthening the connection between the Govern ment and the Presbyterian Synod of A proposal was made on regular communicant and ardently behalf of the Government, following and improving on the Maynooth scheme, to establish in Armagh a new university for the special benefit of Dissenters. This project fell through, and in its stead, as Reid relates, Royal Bounty was freely admitted by the British Government." The Royal Bounty amounted to £6 329 a year divided among all the disse clergy-a miserable and ineffective Under the plan brought allowance. forward by Castlereagh, the Presby-terian clergy were divided into three classes. The ministers, as they termed "netemeritis" is that the belonged respectively to the first, Church had nothing to do with this respectively £100, £75, or £50 each, per annum." The chief agent in recommending the transaction to his obtained £400 per aunum.

> those purely secular considerations has just been set on foot throughout Presbyterian ministers were now, to the Dominion give out as the prin. A certain extent, dependent for sub muted, and from this sistence on the voluntary contribu place them in more independent circumstances in relation to the people, so that they would be less likely to that the State, at the same time,

> > of the day aimed at the political sub- lish Government and its piety as of patriotism." Killen is at some pains to assure him- 1881 established a tribunal for self and others that the policy of these Presbyterian ministers to strong political temptations; and he would have his readers believe that those who could thus he tempted were not deeply affected by becoming depend ent for their incomes on a Govern-ment allowance. Conscious pleading does not always square with what the The withdrawal of the Regium Disse ting Protestant ministers. shock as well to Protestantism as to

But we can best judge of a policy pains to minimize the part taken by the Ulster Presbyberians in the R publican leaders who were not with the watchword resbyterians and to quote a number against himself, and this be clearly achieves. Belfast was the intellectual and political, as well as the economic centre of the north-east. Castlereagh, in his "Memoirs," calls Derry "the in his "Memoirs," calls Derry "the counterpoise to Belfast and the rally ing point for the loyalty of the North. throw of Prassian Despetism is only part of the vast undertaking which And yet a very slight appreciation of the vast undertaking which and yet a very slight appreciation of the vast undertaking which and yet a very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the vast undertaking which are very slight appreciation of the very slight appreciation of the vast undertaking which are very slight appreciation of the very sl

the leading Presbyterians discoun anced, from the very outset, the spirit The historian himself may be allowed to sum up the case:
"In 1803, the spirit of rebellion in
Uister had been crushed; and the Grant was so liberal in amount, and Commonwealth editor's confusion of was conferred upon terms on the whole so advantageous, that it was received with satisfaction and grati-tude. Nor has Government ever had tinctiveness, whereas the one is clearly parent of the other. The nized the claims of Irish Presbyterians. Ever since the passing of the Act of Union, they have been the its repudiation of authority made each individual mind the measure of nection." This, by the way, is a This, by the way, is a aggeration. It took some sarily made "indistinctiveness" the time, under the new dispensation, to very hall-mark of Protestantism. never been wanting Presbyterians of Ontil such time, therefore, that men shall again find in the "Gospel of fast by the principles that animated Christ" a fixed and definite meaning and return to their allegiance, the Kullen continue: "It has been ascer-Killen continue: "It has been ascertained that Presbyterian ministers amply repay the State for their endowment, inasmuch as the districts under their pastoral care can be governed without the aid of military." So that Lord Castlereagh's investment was a sound one not merely note here the testimony of an ness" which lures its victims far from the King's Highway into track. less wastes leading to No-where. occupation

O'Connell made a cardinal political istake in placing the demand for Catholic emancipation before the demand for Repeal of the Union. whole generation thus elapsed during which the rights of the Nation were forgotten and the rights of a particular religion asserted. Friendly as the Presbyterian body had been before the Union to the Catholic cause, it was not to be expected that they would transfer to it the enthusiasm with which they had supported the cause of National independence. the time when O'Connell raised his Repeal banner, the leaven had worked well in eastern Ulster, and a generation had arisen under the guidance of the satisfied and grateful. O'Connell had freely invoked the public participation of the Catholic clergy in his campaign; and in the attitude of Preebyterians towards the Catholic clergy there is more antipathetic than the purely polemical odium theologicum. In truth it may be said that not a single one of the leaders of "Constitutional Nationalism" from O'Connell down has shown an intelligent appreciation of the East-Ulster factor in Irish politics

A FUSION OF INTERESTS

The disestablishment of the Protestant Episcopal Church of Ireland in 1869 removed the Ascendancy from fellow ministers, the Rev. Dr. Black, explicit recognition by the State and tended so far to reconcile the Presby-"It would seem," says Killen, "that terians still more to the de facto Government was chiefly actuated by Government. This measure had a still subtler influence, which, howordinarily have weight with ever, was no part of its design. The prudent and calculating statesmen. Government grant to the Presbyterian clergy was to a large extent comsources the trustees of the Presbytions of their flocks. . . . An increase of the royal grant would capital fund for investment. At that place them in more independent cir time, the rents of land in Ireland had reached almost their highest pitch. The extravagance of Irish landlords give any countenance to the spirit of increased with their income, and there faction or sedition. It was expected was a large market for mortgages on their estates, returning a larger would thus increase its own direct interest than any other investment influence over the spiritual guides of that offered the same apparent securan important section of the popula-tion of Ireland. In a letter written shortly before this period by a British shortly before this period by a British Cabinet Minister [the Duke of Portland, 31st August, 1799] to the Lord became virtual creditors of the land. Lieutenant, it is expressly declared lord class, with a definite pecuniary character of something more than vague assertion and crystallizs into a widespread movement towards de-It is plain that the leading statesmen against the united forces of the Engwas the most loyal and patriotic of men and had proved that by word but into practice without some without some serviency of the Presbyterian minis garrison," as the landlords boasted ters of Ulster, and, when impartially themselves; and a Land War began forced a rapid retreat the allies. The Irish Land Act of reduction of rents, and soon the marsalt and others that the policy of these statesmen failed of its intent. He gin of security that protected many forgets that he has just admitted that mortgages began to melt away. The dependency on the voluntary contri-butions of their flocks subjected the Presbyterian ministers to strong the Catholic I and Leaguers had, and them by a campaign in which they bore none of the brunt. For a brief period, a fusion of interests seemed possible. After the broadening of the franchise in 1885, the Presbyterian On the same farmers of South Derry, in the heart of the Presbyterian North east, joined bands with the Catholic farmers and Donum the Government grant to elected the Catholic Land Leaguer and Nationalist, T. M. Healy, at pre-ent [1853] suggested by English voluntaries, would give a tremendous ber of Parliament. Another Home Rule candidate, Mr. Pinkerton, was elected for the predominately Presbyterian constituency of North Antrim. But the masters in Israel, the custoby its consequences. Dr. Killen, the
Presbyterian hi-torian, is at great dians of the imperilled investments in them the rapid course of agrarian reform excited no enthusiasm; and Republican movement before the before long, when Gladstone brought Union. His method of doing this is forward his first Home Rule proposal, to single out the names of those all the North east was set ringing R publican leaders who were not with the watchword "Home Rule means Rome rule." At the next genof loyalist declarations on behalf of the Presbyterian clergy; which is Mr. Healy was defeated in South obviously a way of proving the case Derry. The Catholic plot, which was to come into effect upon the estab-lishment of Home Rule, has already heen mentioned; the Protestants were had already been "raffled" for by the Catholics. It is interesting to note that this remarkable discovery was first made in Mr. Healy's constituency of South Derry. For a short time, the Presbyterians visibly wavered