

What does this mean? Simply that all the support needed for each hospital must be supplied from a common source, namely, the Provincial Government Treasury. I would recommend the following:

- (a) A Hospital Commission of three members appointed by the Lieutenant-Governor in Council
- (b) A Director who should have inspection over all hospitals and should be executive head responsible to the Hospital Commission, and under the Executive head there should be three officials:
 - First—A Business Manager or Controller,
 - Second—Medical Director, and
 - Third—Directress of Nursing.
- (c) Boards of Trustees and Directors to remain as at present organized.

This would mean there will be no disturbance in the local management of our various hospitals, but they, through their Executive Head or Superintendent, would be responsible to the Commission through the Executive Officer of the Province.

The business manager or controller should keep careful inspection over the financial affairs of our hospitals and the expenditure of money. The medical director keep careful inspection over the quality of the work done and the efficiency of the medical service throughout. The directress of Nursing likewise to keep careful observance over nursing matters, and in this way there should be no chance for inefficiency. These three officers would be responsible to the chief executive officer who in return would be responsible to the Hospital Commission. The Commission would at various intervals take up what matters are necessary.

I have endeavored to place before you a concrete scheme which I believe the citizens of this Province want; also a proposition that will relieve our financial troubles, increase the efficiency of all our hospitals, and finally, be a great economic factor in the administration of a public service.

