Mr. Marcel Cadieux,
Under-Secretary of State for External Affairs,
Department of External Affairs,
Ottawa, Canada.

Dopt of External Attains tilm, des Attaines extérieures

1197 July 1991

Person to representative by a proper artorage of the continue by a property

Dear Mr. Cadieux:

As requested by you, we have undertaken a survey of certain aspects of the Department of External Affairs' system of financial administration. In the report that follows, we set out our findings in this connection, along with our recommendations for the establishment of an effective system of responsibility accounting for the Department.

The survey was carried out by a team consisting of two members of our firm and four government employees, two from your Department and two from other departments. The government staff engaged in the survey were as follows:

Mr. G. F. Farrow Senior Administrative Officer

Trade Commissioner Service
Department of Trade and Commerce

Mr. R. Gregson

Senior Auditor

Inspection Services

Department of External Affairs

Mr. D. G. MacDonald

Accounting Advisory Officer
Accounting Advisory Services
Comptroller of the Treasury

Department of Finance

Mr. B. R. Warren

Deputy Head (Planning)

Finance Division

Department of External Affairs

43-260-663