

- b. CINCNORAD and the Deputy shall not be from the same country, and their appointments must be approved by the Canadian and United States Governments. During the absence of CINCNORAD, command shall pass to the Deputy CINCNORAD;
- c. The NORAD Headquarters, and NORAD Command and Operations Centers shall be composed of integrated staffs with representatives of both countries. Other centers within Cheyenne Mountain Operations Center, subordinate commands, and other commands providing support to NORAD missions may include NORAD personnel, as appropriate, to perform NORAD duties. NORAD personnel performing NORAD duties in other commands may be called upon to support the mission of that command;
- d. The financing of expenditures connected with the integrated headquarters of NORAD shall be arranged by mutual agreement between appropriate agencies of the two Governments;
- e. NORAD shall include such forces as are specifically made available to it by the two Governments. The jurisdiction of CINCNORAD over those forces and resources is limited to operational control as hereinafter defined. Additional Canadian and United States resources, including cooperative arrangements with other commands, may be designated by the respective Government to provide support to NORAD;
- f. "Operational control" is the power to direct, coordinate, and control the operational activities of forces assigned, attached, or otherwise made available. No permanent changes of station shall be made without approval of the higher national authority concerned. Temporary reinforcement from one area to another, including the crossing of the international boundary, to meet operational requirements shall be within the authority of commanders having operational control. The basic command organization for the defense forces of the two countries, including administration, discipline, internal organization, and unit training, shall be exercised by national commanders responsible to their national authorities;