

those conditions which now tend to stifle the best that is in humanity. I do not know who the new Board of Directors will be, but I do know that the old Board of Directors have been filled with this spirit. We have occasionally had our differences of opinion, as any body of honest men must have, but I am satisfied of this, that every one wanted to see that done for the Company, which would make for its best and highest and truest interest.

The meeting then adjourned.

### AFTERNOON SESSION

On reassembling, the first item in the order of business was the reading of the report of Shareholders' Auditor, W. H. Bewell:

### AUDITORS' REPORT

#### PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDING 30TH JUNE, 1908

1908	June 30th	By Wheat Account.....		\$92,571.88
	"	To Salaries.....	\$12,919.10	
	"	Interest on Bank overdraft during the year.....	2,088.60	
	"	Insurance and Postage on Remittances through Bank.....	1,088.73	
	"	Advertising.....	1,506.12	
	"	Office Stationery, Etc.....	1,164.88	
	"	Directors Fees and Expenses.....	613.15	
	"	Auditors Fees.....	578.35	
	"	General Expenses.....	1,012.37	
	"	Rent and Light.....	841.55	
	"	Telephone and Telephoning.....	208.55	
	"	Telegraphing.....	758.48	
	"	Postage.....	933.50	
	"	Cleaning Office.....	18.00	
	"	Educational Campaign Organization Costs during 1907-8.....	2,275.01	
	"	Add one-third of amount expended during first year, viz.: \$7,237.17 in terms of Balance Sheet at 30th June, 1907.....	2,412.39	
	"	Depreciation on Furniture, Etc.....	117.87	
	"	Bad Debts.....	314.59	
	"	Interest and Exchange.....	53.52	
	"	Balance being Profit.....	\$32,381.64	\$92,571.88
			30,190.24	
			\$92,571.88	\$92,571.88
1908	June 30th	By Balance, brought down.....		\$30,190.24

#### BALANCE SHEET

AS AT 30TH JUNE, 1908

##### ASSETS

Advances on Bills of Lading, and other debts due to the Company.....	\$91,323.56
Investment.....	33,333.33
250 Shares of Home Bank Stock at 130 1/2 per share.....	3,037.00
Seat on Grain Exchange.....	
Office Furniture, Fixtures, Etc.....	\$1,217.87
Less Depreciation.....	117.87
Grain Growers' Guide.....	\$1,100.00
For Amount of Loan.....	670.00
Organization Account:	
Total Expenditure to 30th June, 1907.....	7,227.17
Of which there was carried forward.....	4,824.78
Deficit amount written off to Profit and Loss Account at 30th June, 1908.....	2,412.39
	2,412.39

##### LIABILITIES

Accounts due by the Company.....	\$4,301.05
Home Bank Overdraft.....	\$37,139.05
Trade Accounts.....	47,033.02
Calls Paid in Advance.....	40.00
Shares Suspense.....	62.10
Unpaid Dividends.....	6.88
	\$84,301.05
Capital Stock.....	20,385.00
Authorized Capital 10,000 Shares of \$25.00 each.....	\$250,000.00
Subscribed Capital 2,932 Shares of \$25.00 each.....	\$73,300.00
Of which there has been called 30 per cent., or.....	\$21,990.00
Less Calls in Arrears.....	1,605.00
	\$20,385.00
Profit and Loss Account (as per separate Statement).....	\$134,876.29
	\$104,686.05
	30,190.24
	\$134,876.29
	\$134,876.29

We beg to report to the Shareholders that we have examined the above Balance Sheet and relative Profit and Loss Account with the Books and Vouchers of the Company, and in our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, as shown by the Books of the Company.

JOHN SCOTT  
Chartered Accountant.  
W. H. BEWELL, Auditor.

Winnipeg, 11th July, 1908.

T. A. CRERAR, President.  
JOHN KENNEDY, Vice-President.  
D. K. MILLS, Secretary-Treasurer.  
A. M. BLACKBURN, Manager.

Continuing, Mr. Bewell said:—

The Board of Control continuing its policy of taking the Shareholders of the Company into its confidence has renewed its request to me as your Auditor, to accompany the financial statement of the year's business, herewith submitted, with such explanatory notes as seemed to me advisable, in order that every Shareholder may have the opportunity of becoming fairly conversant with the Company's operations in so far at least as these may be set forth in the limited space at our disposal. With pleasure I submit the following remarks which I trust may prove of interest to all concerned.

Early in the year the Board of Directors passed a resolution requesting the Shareholders' Auditor to make a quarterly inspection of the business of the Company and submit a report thereof to the Directors at their quarterly meetings. As a result both your Directors and your Auditor have been able to keep closely in touch with the business of the Company. In these quarterly inspections I have been accorded every courtesy by your officers and office staff.

During the year ended June 30th, 1908, our Company handled 4,990,541 (almost 5,000,000 bushels of Farmers' grain, as against 2,340,000 bushels handled during the previous year, a very satisfactory increase indeed. The volume of business done exceeded \$4,000,000.

For the year just ended there were 1079 new shares of stock taken and paid for, thus increasing the Capital of the Company by a little over \$8,000, and making a total of 2932 shares allotted up to June 30th. One hundred of those shareholders who, at the beginning of the year, had not paid the second call have since paid that call in full. It should be noted, however, that while the Capital Stock of the Company has been increased by \$8,000. During the year, the Company did not have use of that increased Capital in the year's business, as about \$5,500 of the amount was paid since January 1st, and hence after the heaviest rush of the business, and of this amount \$2127.70 was paid after April 1st.

The following explanatory remarks may be in order with reference to the items appearing in the Financial Statement herewith submitted.

**SALARIES.**—A careful examination of the accounts show that while there has been a considerable increase in the amount paid in salaries, yet this has arisen from the largely increased staff of office help necessary to cope with the rapidly increasing business, and not through any increase in the salaries of the responsible officers of the Company. During some months of the busy season it was found necessary to keep a night staff of clerks in addition to the regular staff, many of whom frequently worked from early in the morning until midnight. While I have had occasion to admire the loyalty of the staff to the interests of the Company, yet it is to be hoped that in the more convenient and commodious offices which the Company has secured, there will be sufficient room to carry on the business of the Company without entailing so great physical strain upon the chief members of the office staff. During the busy season there were as many as twenty-three persons employed in the office.

**INTEREST ON BANK OVERDRAFT.**—There has been a very great decrease in the amount paid the Bank as interest on Overdrafts, etc., viz., \$2088.60 in interest, and \$1698.73 Bank insurance, postage, etc., making a total of