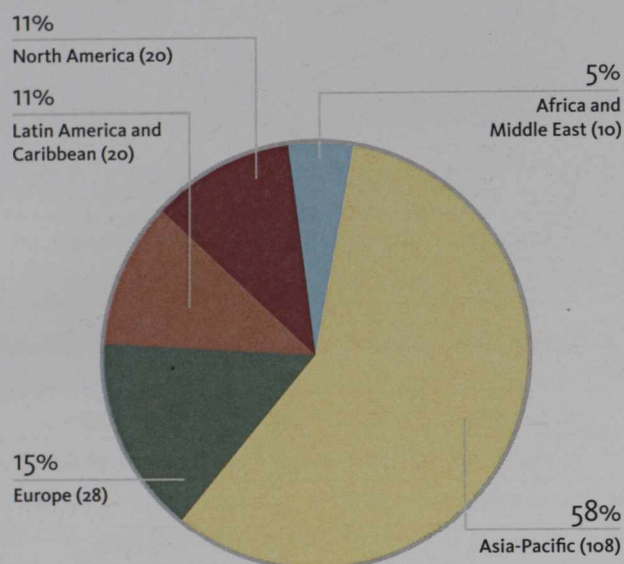


**FIGURE 9.5**  
Regional Distribution of Co-locators' Positions (186),  
March 31, 2013



Source: HRMS, March 31, 2013.

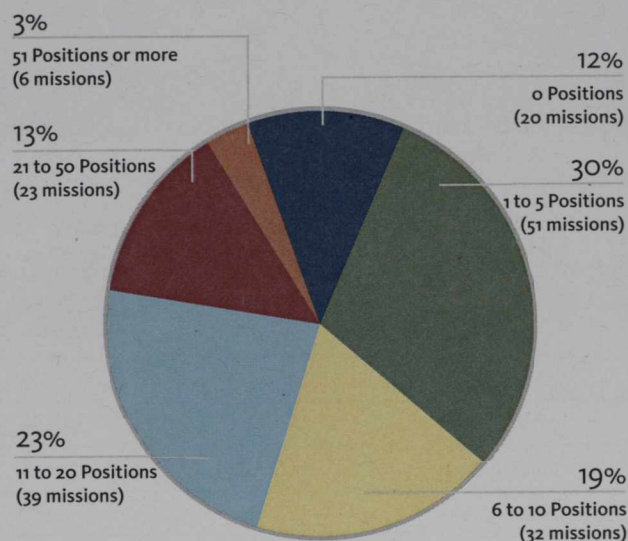
## CANADA-BASED AND LOCALLY ENGAGED STAFF AT MISSIONS

Washington, D.C. is the only mission with more than 100 CBS positions (136, including RSCEUS staff); New Delhi and Beijing are the only two missions with more than 200 LES positions (288 and 227, respectively).

Among other observations, figures 10.1 and 10.2 (which also provide percentages) show that:

- Six missions have 51 or more CBS positions: Beijing, London, New Delhi, Mexico City, Nairobi and Washington, D.C.
- 20 missions have no CBS positions. These missions are: Acapulco, Oaxaca, Cancun, Mazatlán, Playa del Carmen, Puerto Vallarta and San José del Cabo (Mexico); Ahmedabad, Bangalore, Hyderabad and Kolkata (India); Belo Horizonte, Porto Alegre and Recife (Brazil); Kitakyushu and Sapporo (Japan); Karachi (Pakistan); Punta Cana (Dominican Republic); Tallinn (Estonia); and Palo Alto (United States).
- Only two missions do not have LES positions: Vienna PERM and Yangon (Burma).

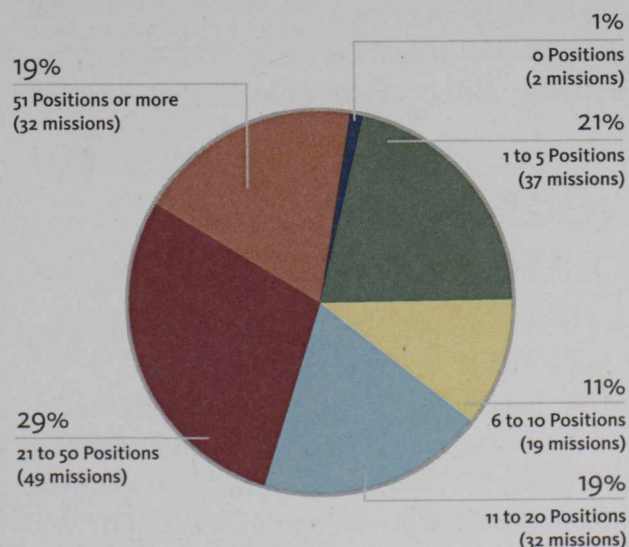
**FIGURE 10.1**  
Distribution of Canada-Based Staff Positions



Source: HRMS, March 31, 2013.

Note: For Geneva UN & CD and Geneva WTO, data is compiled as if it was one mission.

**FIGURE 10.2**  
Distribution of Locally Engaged Staff Positions



Source: HRMS, March 31, 2013.

Note: For Geneva UN & CD and Geneva WTO, data is compiled as if it was one mission.