We believe that Embassy staff in Manila, and those who were posted there and are now resident in Ottawa have already, even if informally, given this question much thought. We would, therefore, include this topic in our discussions with them as we would with the new and past Directors for Canada and the Alternate Director.

The source data for this and previous analyses will be ADB files. Only in exceptional cases would we attempt to interview the Bank officers involved in each loan. We feel the Bank's information system is good and that the files should prove reasonably adequate. However, we recognize that normally loaned funds are disbursed by the recipient and files will not be universally accurate or complete.

We understand from you that the Bank has agreed to cooperate in this study. Based on our experience, we feel cooperation would best be obtained for file access by having requests come from the <u>Director's Office</u>. We feel we will need the <u>Director's full support in carrying out this study</u>. This is particularly true in arranging personal interviews with Bank staff.

Personal interviews will be required with Bank staff for two of the remaining components of the historical analysis:

- o defining the reasons for success and failure of Canadian bids; and
- o defining details of co-financing over the past three years.

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