

Table 6: Carriers Ranked by 1989 Unit Cost

Rank	Carrier	Op. Cost per RPK (U.S. cents)	Op. Cost + Interest per RPK (U.S. cents)
1	Singapore	6.3	6.5
2	Cathay Pacific	7.5	8.2
3	Continental	7.7	8.1
4	American	7.8	7.9
5	Qantas	8.1	8.2
6	Air India	8.2	8.7
7	United	8.2	8.3
8	Delta	8.4	8.4
9	Northwest	8.5	8.6
10	CAI	8.6	8.8
11	BA	10.5	10.7
12	KLM	11.3	11.6
13	Air Canada	11.4	11.9
14	US Air	11.5	11.7
15	Japan	12.0	12.1
16	Air France	12.5	12.9
17	Alitalia	12.8	13.3
18	Lufthansa	18.2	18.3

Source: ICAO Statistical Yearbook, *Civil Aviation Statistics of the World, 1989*; ICAO Digest of Statistics No. 358, *Financial Data Commercial Air Carriers, 1989*; ICAO Digest of Statistics No. 358, *Traffic Commercial Air Carriers, 1985-1989*; Statistics Canada, *Canadian Civil Aviation 1989*; U.S. Department of Transportation, *National Transportation Statistics Annual Report, 1990* (p. 112).