

EXHIBIT #9

“Examples of Opportunities” in the European Environmental Protection Market Identified by DRI

	Past Demand Growth	Future Demand Growth
Fluidised bed boilers	Medium	Low
FGD	High	Accelerating
De-NO _x	Low	Accelerating
Solar energy	Very Low	Local & Long-Term
Wind energy	Very Low	Local & Long-Term
Catalytic converters	Medium	Accelerating — Short Term
Catalysts	High	Accelerating
CFC substitutes	New Market	Very High
Membranes	High	Very High
Incinerators	Low	Medium
Environmental audits	New Market	High
Waste management services	Low	High
CAD/CAM	High	High

EXHIBIT #10	
Market Strategies	
Kaiser	DRI
<p><i>Current</i></p> <ul style="list-style-type: none"> • competitive bidding • pilot projects • problem-solving 	<ul style="list-style-type: none"> • current EP industry is fragmented, few large companies which do mainly EP business • becoming a global industry, evidenced by increases in cross-border agreements, licences, mergers, etc. • Japanese and U.S. firms particularly active
<p><i>Future</i></p> <ul style="list-style-type: none"> • aimed at private sector • global in scope • integrated systems and services • cooperative R&D • offers of services • holistic solutions 	<ul style="list-style-type: none"> • innovation is essential, but R&D investment is hampered by uncertain prospects of regulations • however, companies beginning to move in advance of regulations by “greening” their manufacturing, marketing and product planning.