

This command will be responsible for the development of plans and procedures that would be followed in war and these plans will be immediately implemented in such an emergency. It will also be responsible for the general pattern of training and the supervision of practice exercises in order to ensure the readiness of our forces if hostilities should ever break out. In the event that we are attacked, NORAD will direct the air defence operations in accordance with the plans which have already been accepted for such a contingency.

I would emphasize that the Commander-in-Chief of NORAD reports directly to the United States joint Chiefs-of-Staff and the Canadian Chiefs-of-Staff Committee. All plans must be approved by the Chiefs-of-Staff and where necessary by the governments of both our countries.

This further integration of the air defence of our two countries has raised certain problems, particularly in regard to situations that might lead to a major war.

It is my view that as we are now bound together in the defence of this region of NATO, we must be jointly concerned with any policy which may invoke an attack on us. Therefore, I believe that the acceptance of this joint responsibility of the defence of North America requires the closest continuous exchange of views on all major issues in which there is a risk of force being used against the North American Continent.

---

S/C