

impossible expectation that it can solve all of our problems in this region. Therefore the Foundation should build confidence in its ability to get things done by starting out as a small organization with a clearly defined specific plan that is possible to achieve in six years. The Foundation should also function initially, primarily as an information and resource centre; it should be concerned with specific tasks such as compiling a resource inventory of all Canadian talent and expertise, co-ordinating the activities already being generated in different parts of the country, and initiating the task of long range analysis of Canadian interests. Its main task should be the development of its own justifiable role as a two-way cultural looking glass and an idea forum for Asia and the Pacific.

Though we have much to learn from the history and present functioning of other foundations and institutions in the world, and while the objectives of the various foundations, institutes and agencies are very similar insofar as they aim to stimulate cultural, social, economic and other activities with a specific country or region, they are all organized in a different way. The main lesson we can learn from others is not to repeat their mistakes, while at the same time accepting their strong points.

Therefore it is recommended that the Foundation meet the following general principles:

1. The Foundation must be entirely Canadian in representation, direction and funding.
2. The Foundation's structure should be generated by uniquely Canadian needs rather than copying foreign institutions.
3. The Foundation must be totally independent as an institution. It must not be captive of any vested interests, be they government or private, sectorial, regional or cultural. Instead, it must strike a balance amongst all regions, main sectors and cultures of our society. At the same time the Foundation must recognize the interests and aspirations of those Canadians who are not represented by any organized sector. Though the federal government should take the leading role in initiating the organizing of the Foundation, there must be built-in mechanisms to encourage substantial provincial and territorial involvement and to encourage private initiative at every level, so that the Foundation's future direction will become independent, though not isolated from government.
4. The Foundation must be self-generating. The responsibility for its future success must not remain with either the federal or provincial governments. Public initiative should be used to marshal private initiative.
5. The Foundation must be fully accountable. That is, it must be able to demonstrate in an on-going way that it is truly answering the expressed needs of the particular community of interests for whom it was initiated, thereby ensuring a broad support base.
6. The Foundation must emerge as a strong and prestigious body of recognized and respected experts in their fields relating to Asia Pacific affairs. Therefore, in order to encourage the interest of this kind of person, the Foundation must have the economic and organizational means to do a significant job.