

CANADIAN PACIFIC RAILWAY COMPANY

OFFICE OF THE CHAIRMAN AND PRESIDENT

MONTREAL

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Nothing important will likely transpire until you return, but in the meantime I think you will, upon reconsideration, come to the view that the decision of the Governors is right and that no reflection upon yourself or other administrators of the University can be even remotely suggested as the cause or the effect of the enquiry.

I am so attached to you personally and have such a tremendous admiration and respect for you that I would dislike you to take any position that would even give the suggestion that you were unduly sensitive or restrictive in your attitude in matters of this kind. You have made a great success of your university work and you have the entire confidence and support of the Governors, but you must not forget that the support to the University from this campaign will come from laymen and institutions, and in the various arguments we must stress McGill's outstanding position in Canada and the fact that it is the sole survivor of educational methods which permit initiative and the maximum of efficiency and are not subject to complete state control. The alternative to successful financing and administration of the institution is that it should be supported entirely, or largely, by government funds, and I do not need to tell you the ultimate fate of the University under these conditions.