APPENDICES

figure out carefully what our country lacks in raw materials and accumulate great stores of these which shall never be utilized until Der Tag of the future. We must organize the industrial mobilization as perfectly as the military mobilization. Every man of technical training or partial technical training, whether or not he is enrolled in the list of men who can be mobilized, must have received authority by official order to take over the direction of industrial establishments on the second day which shall follow the next declaration of war.

Every establishment which manufactures for commercial purposes ought to be mobilized and to know officially that the third day after the declaration of war it must make use of all its facilities in

satisfying the needs of the Army.

The quantity of merchandise which each one of these establishments can furnish to the Army in a given time and the nature thereof ought to be determined in advance. Every establishment also ought to furnish an exact and complete list of the workmen with whose services it can dispense, and those men alone can be mobilized for military services.

Finally commercial arrangements will be made necessary with nations outside Europe through which we will give them sufficient advantages, specified in detail, so that it would be directly