

defacto procedure where one does not actually exists. Thus, something may become mandatory and is enforced with a dogmatic zeal.

RECOMMENDATION 1

Recommend that CF review CIMIC doctrine every five years to keep it updated and to confirm that it has not become entrenched dogma

THE DOCTRINAL POLICY CONTEXT

Two key aspects of doctrine, in terms of the Canadian usage, come to light from the framework that has been defined above: (1) that there are strategic objectives; and (2) that these are defined by policy. And it is, theoretically, in this context that CIMIC operates, as noted by DND:

Canadian foreign policy is an external dimension of domestic policy, seen as a continuum, concerned with three dominant questions of high politics: international order, peace and war. Foreign policy decisions are the outcome of governmental politics influenced by international and domestic concerns as well as policy constraints. Civil-military cooperation reflects this dynamic and ideally seeks to create an environment conducive to stable and harmonious human relations where all levels of society can benefit from economic prosperity and development. The end state of civil -military cooperation is to achieve a sustainable peace and quality of life; a mirror image of Canadian beliefs, values and interests in the world.¹⁷

Clearly, the authors of CIMIC doctrine see it in the larger context of Canadian public policy, more specifically in the fields of foreign, defence and security policy.¹⁸ In addition, as DND notes "Canada's defence policy, defence objectives, strategy and vision are all linked."¹⁹ Further to this, DND points out that "CIMIC is an important aspect of the Defence Team mission statement reflected in Defence 2000 and DPG 99: **The mission of DND and the CF is to defend Canada and Canadian interests and values while contributing to international peace and security.**"²⁰ However, as noted previously, there seems to be a disconnect between the defined role and the policy context of CIMIC. Namely, that CIMIC for all intents and purposes remains only