- st. Progress for Municipalities: These are the days for every municipality to be getting its political house in the best possible order. Progress is the watchword of the times, for the world is in a state of flux, and those who will not go forward are likely to be pushed back. As one who has long been interested in municipal governments, and who has had the pleasure of serving in many of them, I would like to see our municipalities forge ahead—not wait until it becomes absolutely necessary before adopting proportional representation as a means of electing their municipal governments bodies. This reform should be adopted by the present majority; which, if it does not, will not deserve of the minority grown to majority that justice which it formerly denied.
- 85. Directors Appoint Managers: If a governing body elected by proportional representation, or board of directors for the city we might call it—will then follow the corporate practice of appointing one responsible manager with authority to act under the general direction of the board, I think there will be occasion for much less concern on the part of citizens about what their municipal government is going to do next. This manager is "hired" and "fired" by the board. Who else but 'the public would have a manager whom they could not "hire" and "fire" at will; ceasually no business house has such.

## THE END

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