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CANADIAN PACIFIC RAILWAY COMPANY
OFFICE OF THE PRESIDENT

Personal.

MONTREAL April 26th, 1922.

My dear Sir Arthur:

I have been intending to speak to you for some time about MacDonald College and the purpose of this letter is simply to mention the matter so that we may not overlook discussing it fully a little later.

I am not at all satisfied that things are as they should be at the College. There does not seem to be the right spirit among the staff or sufficient activity in an outside way tending to popularize the College and induce students to enter. I am more concerned about this because our system seems to be so entirely different from that prevailing at Guelph, where the Principal and members of the staff are at every agricultural convention, taking a keen interest in the farmers' problems, advising and consulting with the executives of their associations and continually preaching the desirability of sending their boys to that agricultural college. I am informed that the result of this activity is a continuous flow of students to Guelph and that the consequences to the College are very gratifying.

It has struck me too that we must break down the barrier against the admission of French-Canadian students.