

To avoid confusion of accounts, it is suggested that the so-called Special Appropriation, which heretofore has been distinguished from the so-called Library Account, be merged in the Library Account and one general appropriation only be made for Library purposes. In making this general appropriation, which it is recommended be made in the amount above called for, the Board in its discretion may designate what part of the total should be used for the purchase of books.

In June 1919 a tentative budget covering the foregoing items was approved, amounting to a total of \$72,781.80 and calling for an appropriation of approximately \$40,500 (including the so-called Library Account). The increase now asked for is approximately \$15,000, divided as follows:

Books and Binding	\$5,000
Salaries	10,000

The reasons why these increases appear necessary are stated above.

It is therefore respectfully submitted that an appropriation for the unprovided needs of the Library, of \$55,500, should be made by the Board for the current year 1910-20, instead of \$40,500 as made in 1918-19 and as estimated in June 1919 as the needs for this year.

V. CONCLUDING SUGGESTIONS

The endowment drive. The book explaining the drive calls attention to the fact that the income assigned to the library is approximately the amount asked for by the faculty for books and makes no provision for administration. Assuming the success of the Endowment drive, this throws the burden of organizing an efficient administration on the general budget of the University, a fact which should be called to the attention of the Finance Committee at this time. Assuming that the members of the staff who have equivalent rank will share in the benefit of the general salary increases, it is further hoped that some funds released by the endowment plan may be available for minor salaries.

The coming of *Mr. H. Alexander Smith* gives a welcome opportunity for canvassing the question of the budget need of the Library in relation and in proportion to the other expenses of the University. It further suggests a possibility of putting in practical operation some plan of cooperating with other universities in the reduction of