important, and one reason he took them over and made them semi-staff offices was that they took too much money in their own pockets, and paid their employees—

Q. Paid them very little?—A. Yes, and we took the plan to pay them the salary

out of the revenue for that office.

By Hon. Mr. Calder:

Q. Just on this point, why should you suggest that the postmaster in Orillia, for example, should be appointed by the department, and the postmaster in Hamilton appointed by the Commission? I have been in Orillia, it is a good town, two or three or four thousand people I suppose?—A. Yes. Hamilton is a Civil Service office in every way.

Q. What difference does that make?—A. Because the Government pays them by

vote.

Q. You suggest then that the Civil Service Commission should appoint only such officers as are on a stated salary?—A. As are paid from direct revenue.

By Mr. Currie:

Q. Paid out of the consolidated revenue fund?—A. No, paid out of the revenue they take in their office direct.

Hon. Mr. CALDER: I have not got it clearly yet.

By Mr. Griesbach:

Q. You are reversing it?—A. No, it is perfectly clear. They are paid from the revenue of the office.

By Hon. Mr. Calder:

Q. They are paid from the revenue ?- A. Yes.

Q. Your suggestion is that where postmasters are paid directly by the Government, out of Government funds, that they should be appointed by the Commission?—A. No, just exactly the other way.

Mr. GRIESBACH: Then I am mixed.

By Hon. Mr. Calder:

Q. Take a concrete case, take Toronto; is the postmaster paid out of consolidated revenue?—A. We put in the estimates every year for him.

Q. He is paid by estimates?—A. By Government appropriation.

Q. In his case you would have the Civil Service Commission in control ?—A. Yes.

Q. Hamilton the same ?-A. Yes.

Q. Winnipeg?—A. Yes.

Q. What about the rural postmaster?—A. Well, the smaller offices, non-accounting you pay the postmaster's salary out of that revenue?—A. Yes.

Q. In that case do you think the department should make the appointment?-

A. No. I do not at all. Orillia is paid out of the revenue of the office.

By Mr. Argue:

- Q. Is his salary based on the revenue of that office ?—A. Yes.
- Q. A percentage?—A. Yes.

By the Chairman:

Q. What about the rural postmaster?—A. Well, the smaller offices, non-accounting offices, these were the ones that I thought would be better under the members.

By Mr. Euler:

Q. Where do you draw the line?—A. You would have to take an arbitrary line, [Dr. R. M. Coulter.]