Shipyard a group, consisting of twenty tugboats, with M. Ishutin as senior officer, has been operating according to this method. I asked Captain Ishutin how things are going in the group.

"To tell you the truth, the morale isn't too good," explained the Captain. "The men have dealt with their obligations alright, but, as far as the other side is concerned, that is the steamship line, not one item of the joint agreement has been honoured. Throughout the whole of the shipping season they bounced ships from one line to another... The men worked on the Agan, the Tura and the Tobol, although they had been assigned to the Sob' and the Nadym. Unfortunately, there has been no serious discussion about the final results of the shipping season. Moreover, during the winter they even forgot entirely about profit and loss accounting. Every crew prepares its ship all by itself. Furthermore, it's no accident that the schedule for completing the motorship PT-630 of our group wasn't met."

At the Tyumen' Shipyard they already know which are the ships which won't be completed until the summer. For example, the yard is planning to finish repairs on the ST-151 in June. Nor should this be surprising. Up until now the vessel has been sitting in the stocks, without senior officers. The ST-146 is lying without a captain or engineer. The repair work on the passenger ship "Tobol" has fallen behind the management's timetable, although the ship has to start operating at the beginning of May. As far as such vessels as the MP-476 and the MP-769 are concerned, the shipyard workers haven't even started on them at all. Moreover, these barges still haven't been cleaned out. No one knows just who will prepare them for the new shipping season and when they will be ready.

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