INTERNATIONAL MARKET DEVELOPMENT

OUTCOME (What we want to achieve): Increased exports of Canadian value-added goods and services

INITIATIVES: EXPECTED RESULTS (The results we want)	PERFORMANCE INDICATORS (What reflects progress on key expected results?)	PERFORMANCE MEASURES (How do we measure progress?)	PERFORMANCE OBJECTIVES (How much do we try for?)
Improving service to Canadian business:	The second second second		
 Distribution by the International Business Opportunities Centre (IBOC) of export leads from posts abroad to WIN Exports suppliers across Canada; Production of 250 market studies to identify product and service opportunities in key overseas markets; Expansion of exporter registration in WIN Exports sourcing system; WIN Exports linked to the provinces, and on-line to overseas 	 Level of use of TCS services Export business generated 	• TCS Client Survey: client satisfaction rating • Business generated by IBOC	 A ratio of 70:30 for field/HQ deployment of Trade Commissioners by 2006 Two program objectives: 15 000
 Posts; Increase in synergy on federal-provincial high-level trade missions; Improvement in access to exporter development services in rural areas; Establishment of Regional Housing Export Centres. Renewing the Trade Commissioner Service: Restoration of pride in the Trade Commissioner Service (TCS) through the Expand Your Horizons program; 	Support to the export community	• Growth of new constituencies in export community	leads distributed by IBOC, plus the business they generate; and baselines established for TCS client
Provision of standardized core TCS services at Posts abroad;	• Composition	Charles on March	satisfaction
Broadening the exporter community: • Increase the number of SMEs, youth, women and Aboriginal entrepreneurs using IBD programs; • Use of PEMD to target SMEs, new exporter constituencies and novice exporters.	Composition of export community	PEMD funding to SMEs and	Two objectives: doubling the number of active exporters to 10 000 by the
Broadening the export product range:	• SME use of	the associated	year 2000; and
 Targeting of knowledge-based growth sectors such as educational services and cultural products; Aggressive marketing of Canadian public service expertise; Marketing Canada as a tourist destination; Increasing the share of value-added products in Canada's export mix; Developing a cultural trade action plan. 	Growth of foreign student community Market	business generated • Foreign students in Canada • Tourism	recapturing 4 percent of the value of the world agri-food export market by 2005, while reversing the current 60:40 ratio of primary/ processed agri- food exports • An 18.9 percent increase in international tourism receipts in 2000, to \$15.1 billion
Increasing market share in key priority and emerging markets:	segment for	receipts from targeted export markets • Percentage of services in export mix	
 Adoption of strategic approach to planning and follow-up for Team Canada missions; Establishment of a GO Team for short-term opportunities in key priority and emerging markets; Transfer of 10 trade positions from HQ to field annually, to achieve an historical ratio of 70:30 by 2006; Designation of markets as "priority" or "emerging" to allocate program and personnel resources; 	Canadian travel • Growth of services exports		
 Implementation of action plans for key export sectors such as housing and agri-food. 	• Export business	Dollar value of	• Increase of \$30 million
Expanding export awareness:	generated	awarded • Business resulting from Team Canada Missions	Establish baseline for Team Canada Mission business Exceed 300 applications for the first time
 TCS Outreach Program: 130 officers meeting 950 firms in 110 cities across Canada; Launch of Canada Export Week as a TCI/business association partnership initiative; 	Applications		
Celebrating excellence: Canada Export Awards:	received		
 Recognition of the Canada Export Awards as achievements in succeeding in the global trade arena. 	Media coverage		