The responsibility is expressed in delegations of authority, in greater freedom of action for employees throughout the Department. But it brings with it proportionate obligations. Those in management positions will be held responsible not only for getting their assigned job done, but also for the public funds expended in doing it and for the propriety with which they are spent. This is the accountability implied in responsibility accounting. There has to be accountability when real responsibility is delegated. And nearly everyone will welcome the prospect of more delegation in the financial area. If offers a real increase in the flexibility and effectiveness of operations when we learn how to use it.

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