FOREWORD

I am pleased to make available to you the final report of the External Affairs Management Improvement Program (EAMIP).

Our EAMIP program was developed in 1982 as part of the department's corporate commitment to improve management practices. The program was prepared in close consultation with the Office of the Comptroller-General and included some 140 individual projects.

One important by-product of the programme was to stimulate discussion throughout the Department on ways to improve and streamline management systems and controls. At a time of limited resources it is essential that the department critically reviews its procedures and policies to ensure that they are both efficient and are useful management tools.

Although the EAMIP exercise has been completed, the department continues to place a high priority on reviewing and improving management practices at headquarters and our missions abroad. Our focus has now shifted to the current negotiations with Treasury Board on an Increased Ministerial Authority and Accountability Agreement (IMAA) which will provide for increased responsibility for the department. I believe the EAMIP experience has helped prepare departmental managers for the expanded authority that will result from an IMAA agreement.

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CONSULTER SUR PLACE

Dept. of External Affairs Min. des Affaires extérieures Joseph S. Stanford

Associate Under-Secretary of State for External Affairs

JAN 15 1988

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