

Developing Leadership Competencies

15. CULTURAL AWARENESS

Competency Descriptors by Level - Under Development

Public Service Courses

· Managing in a Diverse Workforce (0550 - Statistics Canada)

Books

• Intercultural Interactions: A Practical Guide. Second Edition, Kenneth Cushner and Richard W. Brislin (Sage Publications, 1996)

- Managing in Different Cultures: How Managers Can Succeed by Understanding Themselves and Those They Manage,
 P. Christopher Earley and Miriam Erez (Oxford University Press, 1996)
- Understanding Cultural Differences, Edward T. Hall and Mildred Reed Hall (Intercultural Press, 1990)
- Cultures and Organizations: Software of the Mind, Geert Hofstede (McGraw Hill, 1997)
- Success for the New Global Manager: How to Work Across Distances, Countries, and Cultures, Maxine Dalton, Chris Ernst, Jennifer Deal, and Jean Leslie (John Wiley & Sons, 2002)
- Tempered Radicals: How People Use Difference to Inspire Change at Work, Debra E. Meyerson (Harvard Business School, 2001)

Articles

- The Global Power of Tribes: An Interview with Joel Kotkin, http://www.pfdf.org/leaderbooks/12I/fall96/kotkin.html
- Everyday Leaders: The Power of Difference by Debra Meyerson, http://www.pfdf.org/leaderbooks/l2l/winter2002/meyerson.html

Videos

- Dealing with Diversity (LearnCom)
- Village of 100 (David Smith)
- Fostering Team Diversity (International Telefilm)