

markets and demand for new services. A few witnesses also proposed that the current RLCS regime, with its automatic approval process, could serve as a model for such a mechanism.

We believe that all of these suggestions are worthy of serious consideration for inclusion in a new agreement. Moreover, we would note that there is provision in the *National Transportation Act, 1987* for annual reviews of its operation and impact to be conducted by the National Transportation Agency. A report is published each year and we think a similar approach should be adopted here as well. Therefore, the Committee recommends:

4. That consideration be given, during the negotiations, for the provision of an annual review to determine the impact of the agreement on services and carriers;
5. That consideration be given, during the negotiations, to the inclusion of a sunset clause in the agreement;
6. That consideration be given, during the negotiations, to the establishment of a mechanism to respond quickly to new and expanding service opportunities in the transborder markets; and
7. That consideration be given, during the negotiations, to a phase-in mechanism based upon a market share formula or some sort of capacity regime.

b. Operational Safeguards

Several witnesses, including all of the airlines, expressed great concern about access at major American airports. In order to establish a competitive service in a new market, a Canadian airline will require access to essential airport facilities such as landing and take-off slots, passenger gates, ticket counters and baggage handling. At most major American airports the dominant carriers serving that airport own and/or control the terminal facilities. It was pointed out by one witness that a recent report of the U.S. General Accounting Office (GAO) indicated that 88% of the gates at the 66 largest American airports are leased to airlines, most of which are for their exclusive use. Moreover, 87% of the leased gates at large and medium sized U.S. airports are leased on a long term basis.

As far as slots are concerned, again, the dominant carriers control most of the peak period slots. Generally speaking, additional slots can only be obtained through a lottery process with a starting price of more than \$1 million U.S. or traded among incumbents as opposed to new entrants. Furthermore, as a result of a High Density Rule there are slot restrictions at four U.S. airports: LaGuardia, Kennedy, Chicago (O'Hare) and Washington National.