

## Recommendations

1. Peacebuilding is a long-term process and requires a substantial commitment over a long period of time. It must be approached with this in mind. Short-term solutions are not possible and short-term programs are ineffective at best and counterproductive at worst.
  - 1a. Peacebuilding cannot be undertaken on short-term mandates. It is essential to seek longer-term mandates from international and regional institutions, state governments, and nongovernmental organizations.
  - 1b. Peacebuilding operations should be developed in terms of tasks and the successful completion of tasks, rather than in terms of time.
2. Peacebuilding requires a substantial commitment of resources – time, personnel, and money. Peacebuilding is threatened by donor fatigue yet has seldom been fully supported.
  - 2a. Peacebuilding needs to rely on larger and more secure sources of funding if it is to meet its long-term objectives. It is essential to look for alternative, secure sources of financial support.
  - 2b. Peacebuilding personnel should live like locals and monitor the extent to which they distort the local economy with a view to limiting such distortions.
  - 2c. Personnel, particularly in the area of civilian policing, are critically important, and recruitment of highly qualified personnel in this area should be a matter of high priority.