

essayed. Consider that the work was done without previous planning and it appears as a monster undertaking, which is without parallel in the history of mankind. Those will be best able to appreciate the gigantic magnitude of the task who have themselves been connected with the rapid up-building of great enterprises and yet no known quickly devised enterprise has ever approximated it in size. Our captains of industry or those who took leading parts in our Spanish-American war will be the first to marvel that the mistakes made were so few. If, then, the man who creates what is in effect a new industry deserves more credit and is considered to be endowed with a higher quality of mind than his successor who merely successfully continues or enlarges it, there seems no escape from the conclusion that England has already shown herself not less but more efficient than Germany in the matter not alone of the Navy, be it understood, but of that institution which is supposed to be Germany's specialty, the Army and, what bulks quite as large, all that it takes to supply it.

There is another point of view which emphasises this conclusion. All will agree that the ability to meet new situations is of a higher order than that which is implied in resolving what are in effect old problems. If we ask what new and effective instrumentality the Germans have devised since the war began, we are at loss for a reply. Shall we say the use of poisoned gas? Or shall we speak of those "substitutes" which she so badly needs, tries to tell us she has, but has not, using instead, as the *New York Evening Post* recently pointed out, the substitute of going without. But the answer in England's case instantly comes to mind. They have conquered the perils of the submarine. That was a new piece of work. The discussions in the *London Times* of June, 1914, are strongly persuasive that the appropriate defences against submarine attacks upon warships had not been invented and certainly not tested and they are convincing that the means to frustrate attacks upon merchantmen had not even