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Four of the books — *Inner Views*, *Stepping Stones*, *The Female Eye* and *The Battle for Saltbucket Beach* — can be ordered through Books Canada or their Canadian publishers. *The Canadian Establishment* is available through its publisher and *Canada's War*, published in England, is available through the publisher's branch office in Toronto. The addresses of Books Canada and the publishers are on page seven.

Through the Looking Glass

The Canadian Establishment. Peter Newman. McClelland and Stewart Limited, \$14.95.

Is there a Canadian Establishment? The British have one. They have an established church (a temporal as well as a spiritual guide), establishment public schools, establishment accents, and even establishment words (looking glass, not mirror). Young men of established families go into establishment lines of work—the Army, the upper reaches of the Civil Service and in recent decades, the BBC. The British Establishment is exclusive. It strives to preserve the advantages of its members, and though it has lost some, it still maintains many.

By such definition the Canadian Establishment does not exist. Peter Newman has, nevertheless, written a fascinating book entitled *The Canadian Establishment, Volume One*. It is about "the 1,000 men who really run Canada," a definition which excludes members of only one group, Canadian women. Towards the end, Mr. Newman admits that he is using that capital E with some poetic licence.

"There exists no single monolithic Establishment in this country, but rings of establishments." He finds that the most important ring is the one "formed by the businessmen who control the Canadian economy's private sector."

Even that ring is not exclusive, but in a state of unprecedented flux. "The great business dynasties—except for some Molsons and Eatons—which so recently dominated Canada's economy have all but vanished from contention. Power shifts according to the ways money is made. Leaving behind the railway and banking barons, the mining and oil fortunes, wealth is now flowing out of very different fashions and life styles. There are many more millionaires ('people one hardly knows'); the influence of money grows more diffuse. Education, breeding and manners have become deflated currencies among the business elite."

Having established (or disestablished) his criteria, Mr. Newman does a formidable job. He



writes in rich detail of individuals—Bud McDougald of Argus Corporation, Paul Desmarais of Power Corporation, Neil McKinnon, the former Chairman of the Canadian Imperial Bank of Commerce, Nelson Morgan Davis of N. M. Davis—and of groups—C. D. Howe's Boys, The Frightened Men in the Corner Offices, the El Dorado Crowd and Clubland on the Rocks.

He has twelve appendices which list the members of such groups by name, from The Sturgeon Lake Pack through the Ottawa Mandarins to the Harvard Business School Clan. There is a foldout halfway through the 480 page book labelled "A Guide to the Weston World," the conglomerate which controls scores of Canadian and US companies through George Weston Ltd., from Allat's Bakery Ltd. through Ziggy's Fast Foods Ltd.,