

of millions of shares of common stock of the firm, which included nearly half  
being held directly or indirectly by government officials and employees.

Performance of services to the nation were likewise to be made available on  
a scale which had never been set up in any other field.

#### PRIVATE AND NATIONAL INVESTORS ARE THE CUSTODIANS

notwithstanding the large number of shares held by the public and certain foreign entities,  
the largest holding of stock is held by the government which owns about 50% of the firm.  
The government's position is that it has no right to interfere in the day-to-day operations of the company.  
Other major shareholders include the Ford Foundation at 10%, the Carnegie Foundation at 8%,  
and the University of Michigan at 5%. The remaining 25% of the stock is held by various individuals and families.

Based on 1955 figures, the total value of shares held by the public and certain foreign entities  
is approximately \$100 million, or 50% of the total value of the firm. This figure includes all  
shares held by the Ford Foundation, the Carnegie Foundation, and the University of Michigan.  
The remaining 50% of the firm is held by the government, which owns about 50% of the stock.  
The remaining 25% of the firm is held by various individuals and families.

The largest single holding of stock is held by the Ford Foundation, which owns about 10% of the firm.  
The second largest holding is held by the Carnegie Foundation, which owns about 8% of the firm.  
The third largest holding is held by the University of Michigan, which owns about 5% of the firm.  
The remaining 25% of the firm is held by various individuals and families.  
The total value of the firm is estimated to be approximately \$100 million.  
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