

and hearing, and then only when it shall appear that there is reasonable necessity therefor, and that the operation of such business, so licensed shall not be in competition, with bona fide hotels. These tourist houses, camps and cabins, operating at present without any supervision or inspection or registration of guests, is morally wrong, and what is morally wrong cannot be politically right.

We realize that a percentage of the tourist traffic would not visit our borders but for the cheaper rates charged by owners and managers of tourist camps, houses, huts, etc., but we do respectfully submit that these should all be subject to inspection and receive a certificate from the Department of Health before being permitted to operate.

We, furthermore, respectfully suggest that all standard hotels should be placed on an equality respecting Business Tax, it being regarded as manifestly unfair that hotels connected with a Railway System should be exempt, while others have to assume the burden of the tax. Either Railway hotels should be compelled to pay the tax, or the others should be exempt.

We have reason to believe that the general public have no adequate appreciation of the contribution hotels are making to the welfare of their respective localities. A careful survey has been made by civic organizations to determine the average expenditure of the tourist and convention delegate, and this survey shows that of every dollar spent by the visitor approximately 25 per cent is spent in hotels. Of the 25 per cent out of each dollar paid by visitors to hotels it can be proven that approximately 71 per cent, or 18 cents, is spent locally by hotels. It will therefore be seen that directly and indirectly 93 per cent of the visitor's dollar is obtained by business groups other than hotels, thus:—

Paid directly by visitors to business groups other than hotels...	75%
Paid to hotels by visitors and disbursed by hotels to local business groups...	18c.
Per cent of visitor's dollar obtained by local business groups.	93%

SUGGESTIONS SUBMITTED BY MR. L. B. HOWLAND,
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In order to successfully carry on a plan of united effort to determine the best means and ways of governing and regulating this all important work, I would suggest dividing the whole of the Canadian territory into smaller units, either by Provinces, region or zones, selecting outstanding unbiased, non-political men to represent each division, qualified to administer all the duties, complying with the standards of regulations and information as supplied by the executive board of directors.

The divisional representative or director being obliged to devote his whole time and energy solely to the welfare of the organization, in order to execute promptly the duties and action in aiding other mediums and the public in securing the best results.

The executive body will be composed of solely all the representatives from the various regional divisions, appointing their chairman from their midst, and having their head office in Ottawa.

The executive may be titled The Canadian Resources, Utilities Board, authorized by legislation, and rendered power and jurisdiction to apply methods persuasive to the development of all classes of Canadian resources.

I cannot say I like the word, tourist, it is odious to a number of people, and tends to belittle their dignity, it compares with a breach of respect when Canadians are classed as foreigners by some of the people of the United States.