

APPENDIX A

DETAILED STEPS AND TIMINGThis year

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| 1. Issue Post Planning Call. | Sept 01 |
| 2. Issue HQ Budget Call. | Oct |
| 3. Consultation on Balance of This Year. | Oct |
| 4. Begin Foreign Policy Framework. | Oct |
| 5. Proposal on This Year's Activity to EC. | Nov |
| 6. Call Letter for St. Ov., MYOP, Work Plans. | Nov |
| 7. Submission of Post Plans and HQ Budgets. | Nov |
| 8. Foreign Policy Framework to EC. | Dec |
| 9. Consultation, analysis, decision documents re post plans. | Jan |
| 10. Submission of St.Ov., MYOP, Work Plans. | Jan |
| 11. Consultation, analysis, decision documents re # 10. | Feb |
| 12. First EC Resource Allocation Meeting - first review by EC of budget proposals 84/85 and MYOP and overview proposals 85/86 | Feb |
| 13. USSEA/DM's take decision on budgets, MYOP, Overview | Feb-Mar |
| 14. Second EC Resource Allocations meeting - Decisions of DM's | Mar |
| 15. Budgets Allocated to ADMs | Mar |
| 16. MYOP and overviews drafted - resource allocation discussed with EC | Mar |

Planning System Proposal

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| 1. Prepare first draft of the departmental planning system which will deal inter alia with the following levels of planning.
A. Strategic Planning
B. Operational Planning
C. Work Planning | April/May |
| 2. Consultation with Finance, Personnel, Physical Resources, and selected managers | April/May |
| 3. Submission to EAMP Steering Committee | June |
| 4. Submission to Executive Committee | June |
| 5. Wide Circulation and Consultation | June |

Implementation and AssessmentForeign Policy Framework

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| 1. Develop Implementation Strategy | April |
| 2. Develop proposal on foreign policy framework with Policy Secretariat | April |
| 3. Policy Secretariat Consults on FPF Proposal | April |
| 4. Steering Committee, EC Approval | May |
| 5. Preparation of FPF by Policy Secretariat | May - June |
| 6. Consultation with Branches on FPF | May - June |
| 7. EC Approval of FPF | July-Sept |