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OF all the products of the oven, there is none so important as a good loaf of bread. This test of "REGAL" has established its reputation as the big value in flour.



THE ST. LAWRENCE FLOUR MILLS CO. Limited MONTREAL

Big Broom Bargains

One of the finest, if not the Best, Four Stringed Broom made.

Good green corn and varnished handle.

Brooms will be no cheaper for some time to come, in fact higher prices are expected.

Sale Price **88 cts**

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Phone 37. Goods Delivered

BARGAINS!

- One Second Hand Piano in first class shape.
- One Bell Organ, six octave, Piano Case, new, case damaged in transit.
- Five second hand organs, all in first class shape.
- Purchasers of these goods will get big bargains.
- Speak quick.
- Cash or easy terms.

N. H. PHINNEY
LAWRENCETOWN, N. S.

Hurry to Take Advantage of this Sale

\$1.00 I have placed a hundred assorted pipes, the prices of which ranged from \$1.00 to \$1.50, in one box, and for the next few days will sell them all at \$1.00 each. To take advantage of this bargain it is necessary to hurry.

O. P. Covert's Hair Dressing Rooms
GRANVILLE STREET

THE Yarmouth Beauty Cigar

Is Used by All Refined Smokers
There's a Reason, Quality Counts

A Town Manager

How Would This Arrangement Work in Bridgetown?

The town of Woodstock, N. B., has recently taken a forward step in appointing a town manager. This appointment marks an epoch in the history of civic government in Eastern Canada and presents a revolution in the system of town government in this part of the world. The town of Picton, N. S., has done the same and results will be awaited with interest. The plan has much to commend it, although of course its success must in a great measure depend upon the man.

The MONITOR believes that it would be worth while for the rate-payers of Bridgetown to think this matter over. It can hardly be expected that citizens should give their services to conduct the town's affairs without remuneration at the sacrifice of their private interests. Besides few of them have such expert knowledge as is needed to manage the affairs of a growing town. It is well within the range of probabilities that it would be found that even a rather high priced man would save his salary if placed in charge of a town's business.

Inasmuch as the question of civic government is a live issue and inasmuch as the town of Woodstock has entered upon an experiment the success of which will be watched with keen interest by the people all over Canada. The MONITOR believes that no excuse is necessary for devoting considerable space in this issue to the efforts being put forth by Mr. R. Fraser Armstrong, Woodstock's first town manager.

A Woodstock exchange says: When the committee approached your present town manager regarding coming here they talked a three year contract; he would only consider a two year one. There are you who talk of the salary he is getting can rest assured he would not be here if just for his present salary, but he wants to make the system a success. He has faith in the system, faith in Woodstock and is not here just to sit and draw money. He is working to put the system on a proper basis, to organize office records, and systems so that someone can easily take over from him and keep the ball rolling along business lines. Take everything out of him you can in the two years he is to be with you in a public capacity for he is working to the best of his ability for your good. If he removes your friends from office, it is because it is necessary for the success of the system. There is going to be no politics or anything personal in anything he does. From what he can see, after his first month of office the town council are big enough men not to interfere in any way with the administration. He appreciates this and is more anxious than ever to make the system a success for the confidence which they apparently have given him. He wants the opinion of the council and everyone on the various questions; everyone can learn something from everyone else, and if he finds someone has a better idea on a certain matter, than he has, he is willing to accept it.

The first thing is the lengthy contract between the town manager and the town council which makes interesting reading but too lengthy for this issue. One of the first things instituted by Mr. Armstrong was the publication each month of a municipal bulletin. We will allow Mr. Armstrong to discuss in his own words his new venture and the prospects for the town.

"In placing your town under the town manager form of government you have adopted a straight business proposition; the electors correspond to the stockholders; the council to the board of directors and your manager to a company manager. The object of the monthly bulletin (published) is to give the stockholders of your company an idea of what conditions exist in our town; of what work is going on; what the work is costing them and to get the cooperation of all civic bodies to work for the good of Woodstock. We hope to have short articles each month from the first department, board of trade, agricultural society and other civic departments. Owing to our lack of space this bulletin cannot cover the detail as fully as we like, but anyone requiring any further information can get definite details from a complete report which will be put in to the town council on the first council on the first Monday of every month and which can be seen at any time at the town manager's office from 8 a. m. to 5 p. m.

"The greatest asset a town can have is the proper spirit among its citizens, and those of us who have lived and worked in other towns in various parts of Canada and other countries know that you have a town to be proud of. First as regards business; we are the center of probably the most prosperous agricultural district in Canada and if we make up our minds that we are to get the trade which should come to us from our rich surrounding district we cannot help having a prosperous town even without any further industries. Then the old rule seems to always hold good "to him that hath shall be given." If we get the amount of trade which we should get from our farming district, show the progressive spirit towards forward moves that we should; wisely and economically spend our money so as to get something to show for what we spend. It may surprise us how easily we may have some good industries attracted our way, and we also must not throw up the sponge in this direction because some former industries have closed down. Apparently these industries did not close down because there was no scope for a successful business in this line and in fact probably our biggest industry closed down because it was doing such a prosperous business, that a rival concern had to buy them out and stop competition. Secondly as to a place to live in nowhere in the world will you find a more beautiful river than our St. John; nowhere that you go will you find more natural beauty in trees, scenery, etc. Few towns of our size can boast of an up-to-date pure water supply, a race track tennis courts, golf links, drives, etc., such as we have here. Wisely expanding our money, we soon, too, can have side walks, sewer systems, etc., and electric lighting which can compare with the best but a small, if any, additional outlay to what we have at present.

"Compare our town with a similar sized western town; their business is chiefly due to the grade from their surrounding farming district and prosperous though some of their district are, there are none that we know of, and we have been over most of them, any more prosperous than Carleton Co., and a place to live in the odds are all with us. Too much trade now goes across the border or to Upper Canada, and this is a question which should be thoroughly gone into by the Board of Trade to see what can be done to make it more profitable for everyone in the district to do their business in Woodstock.

"In coming into your town as town manager, we feel that we can best make our government a success by looking after the general interests of the town in establishing a cost system in office studying the policies regarding proposed works and expenditure and giving a general supervision to everything, rather than we can by neglecting these important matters and sitting on the job as a foreman. In all our works carried on, we will be fighting costs all the time and the results of our outside work will show in our unit cost, and therefore each job must be run as efficiently as possible and everything organized so as to get the maximum value out of the teams, labor and material we may hire. There is a vast amount of work to be done in getting proper records of all utilities such as sewers, water services, pipe lines, valves etc.

Mr. Armstrong has the following to say which forms a fitting conclusion to this article: "The more I begin to realize the looseness of the system where the town council controls without having some trained executive to advise and look after the business and working details and the more I realize the weakness of such a system as the commission form now adopted in St. John, where the executive head of a department is elected and not appointed on account of any special training, and has to be in his position some two or three years before he knows enough of the technical end of his department to know whether the officials underneath him are properly carrying on their duty, I am more and more convinced that the system adopted here is the real solution of civic government and any information that I can give you I will be greatly pleased to give it."

A Word For Thrift
(By a native of Paradise, N. S.)
Today my voice I wish to raise,
As to the skies my eyes I lift,
To speak abroad a word of praise
For him, the man of honest thrift.

Who act as if they were in haste
Most all they have to give away,
And all that others have to waste.

We often face to face are brought,
No matter how deep our regret,
With those who never give a thought
To waste, which only leads to debt.

A winter, he be the or friend,
Of one with whom we live and dwell
Will, if allowed to, in the end,
Spand all he has, and yours as well.

To take in debts we never can meet
Is to bring on our souls, a blight;
And life is washed of what was sweet,
For we have not used others right.

And this no honest man will do:
No matter what his rank or race;
And so, in summing up the two,
I give the one of thrift first place.

So 'tis the men of thrift I praise,
For they their time and talents give
To make the earth, in many ways,
A better place in which to live.

THOMAS F. PORTER,
Lynn, Mass.

THE TORTURES OF RHEUMATISM

Happily Stopped When He Began To Take "Fruit-a-tives"

3 Ottawa St., HULL, P. Q.
"For a year, I suffered with Rheumatism, being forced to stay in bed for five months. I tried all kinds of medicine never being able to walk again. One day while lying in bed, I read about "Fruit-a-tives" the great fruit medicine; and it seemed just what I needed, so I decided to try it. The first box helped me, and I took the tablets regularly until every trace of the Rheumatism left me."
LORENZO LEDUC.
50c. a box, 6 for \$2.50, trial size 25c. At all dealers or sent postpaid by Fruit-a-tives Limited, Ottawa.

special training, and has to be in his position some two or three years before he knows enough of the technical end of his department to know whether the officials underneath him are properly carrying on their duty, I am more and more convinced that the system adopted here is the real solution of civic government and any information that I can give you I will be greatly pleased to give it."

COUGHS AND COLDS
demand prompt attention. They pave the way for "The Flu".
HAWKER'S TOLU AND CHERRY BALSAM
should be taken immediately the cold or cough makes itself felt. If taken soon enough, it will break it up in 24 hours.
Read the following testimonial. We are receiving letters like this in every mail:
"I take great pleasure in stating that I have used Hawker's Tolu and Wild Cherry Balsam in my family for years and find it an excellent remedy for coughs and colds."
THOMAS McAVITY,
St. John, N. B.
Sold by all druggists and general stores. The same price everywhere—25c. & 50c. None genuine without Company's Name.
HAWKER'S LITTLE LIVER PILLS
CURE ALL STOMACH ILLS.
HAWKER'S NERVE AND STOMACH TONIC
THE GREAT INVIGORATOR.
BUILDS UP THE SYSTEM.
THE CANADIAN DRUG CO., Limited,
ST. JOHN, N. B.

Get Well—
Don't prolong sufferings from Coughs, Colds, Sore Throat, Gripes, Croup, Whooping Cough, Strains, Bronchitis, Tonsillitis, etc.
Johnson's Anodyne Liniment
is a doctor's prescription for internal and external use with a record of over 100 years of successful success. A wonderfully soothing, healing, pain banishing remedy upon which you can safely rely to
Get Well—

New Perfection Oil Heaters AND National Light Kerosene Oil

This is a combination that it is hard to beat for early winter heating.
National Light American Oil is the BEST oil for any purpose.

We have a large stock of coal and wood, heating and cooking
Stoves and Ranges

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BRIDGETOWN, N. S.
Hardware, and Building Supplies

WANTED Apple Wood Logs

30 CENTS PER 100 AT ANY R. R. STATION
We pay good prices for apple wood logs 13 inches and over in diameter, sound and green. A small percentage of 9 inches and up will be taken and any pieces 2 ft and up long.
Apple trees that are not bearing or are not paying you a profit can be turned into cash. We use the wood for saw and tool handles.
If you have any apple wood to sell write us and we will send our local buyer to call on you.
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Makers of Disston Saws, Tools and Files
Address E. E. AMEY, Annapolis Royal, N.S.

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Winter Overcoating
that the market can produce at prices to meet every person. Also a choice line of
Ladies' Coat Samples
Give us a call and secure one before too late.
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RALPH LANE, Manager
Telephone No. 68.

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Five Roses Flour and Robin Hood Flour
Corn Meal
Bran
Shorts
Middlings
Feed Flour
Oats
BANNER FRUIT CO. LIMITED
BRIDGETOWN, N. S.

Christmas Photographs
The Gift that everyone appreciates.
Please come soon for your sitting and so avoid the rush in December.
Georgia H. Cunningham
"The Photographer in Your Town"

TRAVELLER'S Dominion Rail

Time Table Revised

GOING WEST	GOING EAST
Middleton 11:37	
Bridgetown 11:41	
Lawrencetown 11:45	
Paradise 11:49	
Bridgetown 12:09	
Tipperville 12:13	
Round Hill 12:17	
Annapolis 12:21	
Upper Clements 12:25	
Clementsport 12:29	
Deep Brook 12:33	
Bear River 12:37	
Imbertville 12:41	
Smith's Cove 12:45	
Digby 12:49	
	GOING WEST
	Digby 12:12
	Smith's Cove 12:16
	Imbertville 12:20
	Bear River 12:24
	Deep Brook 12:28
	Clementsport 12:32
	Upper Clements 12:36
	Annapolis 12:40
	Round Hill 12:44
	Tipperville 12:48
	Bridgetown 12:52
	Paradise 12:56
	Lawrencetown 13:00
	Bridgetown 13:04
	Middleton 13:08

R. U. PARKER,
General Passenger Agent

H. & S. W.
Accommodation in EFF
days only Jan. 5th
Read down: STATI
11.10 a.m. Lv. Middle
11.41 a.m. *Clare
12.00 p.m. Bridge
12.32 p.m. Granville
12.49 p.m. *Kars
12.12 p.m. *Port V
12.30 p.m. Ar Port V
Connection at M
gains on H. & S.
Dominion Atlantic
H. C. Mac
District P

Dominion A To BOSTON,
and all p
WESTERN CANA
STATES via DIG
DIAN PACI
at Lowest
For fares, sleeping
and other informat
write to
R. U. PA
General Pass
117 Hollis Street,
8312

TUITION
Which are pay
are as fo
ALL DAY
1st Quarter the
Each Quarter the
Or
1st, 2nd, 3rd Mo
Each Month the
PARTIAL DAY
Mornings 8:30
Afternoons 2:30
No Summer

MARI BUSINESS
HALIFAX
B. KAULB
CASH M
Prime Beef, Fr
Chicken, Hams and
Cheese, Preser
Meat, Corned Beef
Mackerel, Boneless
Fresh Fish eve

Thomas
The Oldest Bu
in Eastern
Trys hard to
Send for New