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in which he shares, I point with confidence to the foregoing record with the assurance that there is no thoughtful citizen who, if he but reads this report, will realize that not only should the men who are doing the work of the Board through its Committees and Council have sympathetic support, but that they should have, as far as they are able, the financial support called for under the modest membership fee, which is required to provide for the financial obligations of an organization that is doing such constant work for the betterment of our City, Province, Dominion and Empire.

### AN APPRECIATION

When accepting office I was frank in acquainting you of my limitations and of my feeling of unfitness for the office entrusted to me. Nevertheless, I took hope and confidence from the personnel of the Council that you elected to support me, and I can assure you that I have deemed it almost as great an honor to be thus supported by such an able and representative Council as to be the President itself. I would like here to say that my confidence was not misplaced and that in all the years that I have served upon the Board there have in my judgment been no stronger and more able men than the Council of 1911, strong and able as have been preceding Councils, and I would like now to record with heartfelt thankfulness that throughout the entire year I have been honored with the most unswerving loyalty and by as great a measure of intelligent and energetic support as it was possible to give to any chief officer of the Board, and if in any measure the