March 15, 1933. T. Fred Ward, Esq., Bursar, Macdonald College P.O., P.Q. Dear Mr. Ward. I am enclosing herewith copy of a letter written by me today to Professor Maw. The statement handed to me by you last evening discloses a most unfortunate and regrettable condition in our Poultry Department. I feel that as Bursar and Business Manager of the College you should have placed these facts before me in this detailed manner before this. How is it that I do not get these statements until I ask for them? Yesterday, following my discussion with Professor Maw and Dr. Conklin and Professor Cameron, I asked if the two former would make a report to me, giving their advice as to what should be done to get rid of this sickness and disease in our flock. Maw laid great stress on the necessity of having fresh land to make a new run for the birds. He said that for ten years he has been forced to use the same land. Conklin and he both agreed that the soil is infected and that we have no hope of keeping the birds in healthy condition if a fresh area is not made available. This is a matter I want you to take up at once. We must have fresh land or we must go out of the poultry business altogether, which would be a most severe