take a long-term approach to marketing in this highly competitive environment.

- Bid on what is being requested — Avoid telling the Mexican clients what they need. Respect your potential clients' needs and develop a sense of caoperation. If a rapport is established with that client, there may be more opportunity in the future to propose how projects could be improved.
- Consider equity participation - More and more infrastructure projects in Mexico are going to bidders that can offer project financing and are willing to operate the facilities which they are constructing. Companies that cannot undertake turnkey projects on their own should consider partnering with other Canadian or Mexican firms in order to bid on these contracts.
- Anticipate projects Try to be aware of project plans well in advance of the tender announcement date by establishing contacts within your customers' organizations. It is important to keep an eye on the funding plans of the World Bank and the InterAmerican Development Bank, two key lenders to Mexico.

WHERE TO GET HELP

The Department of Foreign Affairs and International Trade (DFAIT) is

the Canadian federal government department most directly responsible for trade development. The InfoEx Centre is the first contact point for advice on how to start exporting; it provides information on export-related programs and services; helps find fast answers to export problems; acts as the entry point to DFAITs trade information network; and can provide companies with copies of specialized export publications.

InfoEx Centre

Tel.: 1-800-267-8378

or (613) 944-4000

Fax: (613) 996-9709

The Commercial Division of the **Embassy of Canada** in Mexico City promotes trade with Mexico. There are several trade commissioners at

the Embassy, and there is a satellite office in Monterrey. Trade Commissioners can provide a range of services including introducing Canadian companies to potential customers in Mexico, advising on marketing channels, assisting those wishing to participate in trade fairs, helping identify suitable Mexican firms to act as agents, and compiling credit and business information on potential foreign customers.

Commercial Division The Embassy of Canada in Mexico Schiller No. 529 Col. Polanco Apartado Postal 105-05 11560 México, D.F. México

Tel.: 724-7900 Fax: 724-7982

Industry Canada (IC)

The Distribution Services Directorate of Industry Canada monitors trends and developments in international franchising and maintains contact with franchisors, associations and professionals in Canada, and selected countries such as Mexico.

Distribution Services Directorate Distribution and Construction Industries Branch Industry Canada 235 Queen Street Ottawa, ON K1A 0H5

Tel.: (613) 954-2987 Fax: (613) 952-9054

International Trade Centres have been established across the country as a first point of contact to support the exporting efforts of Canadian firms. Co-located with the regional offices of Industry Canada, the centres operate under the guidance of DFAIT and all have resident Trade Commissioners. They help companies determine whether or not they are ready to export; assist firms with marketing research and market planning; provide access to government programs designed to promote exports; and arrange for assistance from the Trade Development Division in Ottawa and trade officers abroad. Contact the International Trade Centre nearest you.

The World Information Network for Exports (WIN Exports) is a computer-based information system designed by DFAIT to help Canada's trade development officers abroad match foreign needs to the capabilities, experience and interests of more than 30,000 Canadian exporters. To be registered on WIN Exports, call (613) 996-5701.

The Market Intelligence Service provides Canadian business with detailed market information on a product-specific basis. The service assists Canadian companies in the exploitation of domestic, export, technology transfer, and new manufacturing investment opportunities. The intelligence is used by Canadian business in decisions regarding manufacturing, product development, marketing, and market expansion. The information includes values, volume and unit price of imports, characteristics of specific imports (e.g. material, grade, price, range, etc.), names of importers, major countries of export, identification of foreign exporters to Canada, Canadian production, Canadian exports, and U.S. imports. Two-thirds of the clientele for this service are small businesses. Call: (613) 954-4970.

The **Embassy of Mexico**, Mexican Trade Commissioners in Canada, and Mexican consulates can provide assistance and guidance to Canadian companies in need of information about doing business in Mexico.

Embassy of Mexico 130 Albert Street, Suite 1800 Ottawa ON KIP 5G4 Tel.:(613) 233-8988 Fax:(613) 235-9123

KEY CONTACTS IN CANADA

Canadian Construction Association (CCA)

85 Albert Street

Ottawa, Canada K1P 6A4

Tel.: (613) 236-9455 Fax: (613) 239-9526



