MEMORANDUM February 18th, 1928. This morning Mr. Hovey came to see me and we discussed the organization of the work to be carried out in the new Research Institute. Mr. Hovey said, and I agreed with him, that all charts of organization issued up to the present time should be scrapped and that we should proceed on the general broad principle that fundamental research would be carried out by the University staff, while technical and applied research and investigation in that No Man's Land which lies between fundamental research, and the application of its principles, and all experimental investigation would be under the direction of an Administrative Committee, on which the University would always have a representative. The attached chart produced by Mr. Hovey and commented on by him represents the views I have always held regarding the method of co-operation between the Pulp and Paper Association, the Government and ourselves. Hr. Hovey is the Chairman for this year of the Puly and Paper Association and expressed himself as determined that nothing but the closest co-operation between the University and the others would satisfy him. A. W. CURRIE Principal.