

THE CENTRAL OFFICE.

Our second recommendation projects the reorganization of the Society's Central Office. In this connection we would advance two propositions:-

1. The Central Office must in future provide leadership in the work of the Society to a greater extent than in the past;
2. The programme of the future will require personnel qualifications in terms of training and experience which the programme to date did not require so urgently.

It is interesting in this connection to note and particularly with reference to the first that another organization with somewhat similar objects has reached a similar conclusion. The Institute of Pacific Relations at its recent Banff Conference decided to create a new executive position designated, "Secretary-General" to indicate the increased importance attached to the position.

Several considerations have been before us including the following:-

- (a) The organization of a national committee to direct the work of the Society, replacing an Ottawa committee, will itself add to the responsibilities of the Central Office;
- (b) The Policy Committee which was appointed to assist the Society in formulating its views on public issues reported that it would require expert staff assistance and counsel and asked that the Society consider how these requirements might be met;
- (c) A more urgent issue was raised by the Editorial Committee. Ever since its inception "Interdependence" has been edited by a member of the Society in his spare time. The Committee decided that it was not in the best interests of the Society that such an arrangement should continue and made this recommendation: "Your committee is of the opinion that "Interdependence" should be edited in the office of the Secretary of the Society; and as it recognizes that this could not be done under present conditions and might involve a re-organization of the Head Office, it recommends that the President appoint a small committee to study the question and report to the Central Executive before the Annual Meeting."
- (d) The very considerable possibilities of press and publicity work which now exists were discussed by the Editorial Committee and the opinion expressed that this work could best be done in association with the editing of the Society's publications.

Our recommendation is:

3. That the National Council be directed to consider at an early date the appointment of a qualified person to the staff of the Society who shall be
 - (a) the chief executive officer of the Society;
 - (b) styled, "National Secretary;"
 - (c) the editor of the Society's publications.

Branches.

During our examination of the organization of the Society we have studied carefully the history of its efforts to create branches. We found that in forty-four places the Society has had