

5. INTELLIGENCE.

- (a) New work.
- (b) Unusual occurrences.
- (c) Aerial activity.
- (d) General report on enemy activity.
- (e) General movement.

—, Lieut.
Reconnaissance Officer, C.F.A.,
For Brigade Major, Canadian Division.

It is hoped that the foregoing notes and diagrams may be of some service to all those responsible for the collection of and quick transmission of accurate information through their Battalions to Brigade and Division.

Personal experience shows that many Battalions collect intelligence without any system, and without sufficiently careful supervision by officers and N.C.O.s in command of Intelligence Sections. Observation and information is of little value unless accurate, men must be continually checked and trained. Observers and Scouts cannot be trained in a day. Only the best men available should be used, and every officer and man must be intensely keen on his work. This applies in a marked degree to intelligence work. The Intelligence Officer and his N.C.O. must be tireless while in the line. There is little time for rest. Accuracy and efficiency from everyone in the Intelligence Section must be expected and demanded. This keenness and proficiency must not stop with the Battalion Intelligence Section. The Brigade Intelligence Officer should be well trained. He should have had training in the lower formation first, to be really an expert. He should know every phase of the game, should understand the difficulties and possibilities, and know how to give good advice and help to his Battalion Intelligence Officers.

He should really be responsible for instituting a good system in his Brigade, and instruct the officers in its adoption.

Systems vary so much in the Battalions in the Corps, regarding the collection of information, that I have ventured at some length to explain one method which works very well indeed. There are many others possibly equally good and better, which differ to a certain extent from the foregoing, owing possibly to a different organisation of the Intelligence Section.

I am quite confident, however, that the organisation of the Battalion Intelligence Section, as outlined in these notes will, taking everything into consideration be found to produce the most efficient results.

(The above notes were written before the new organisation came into force.)

N.A.D.A.