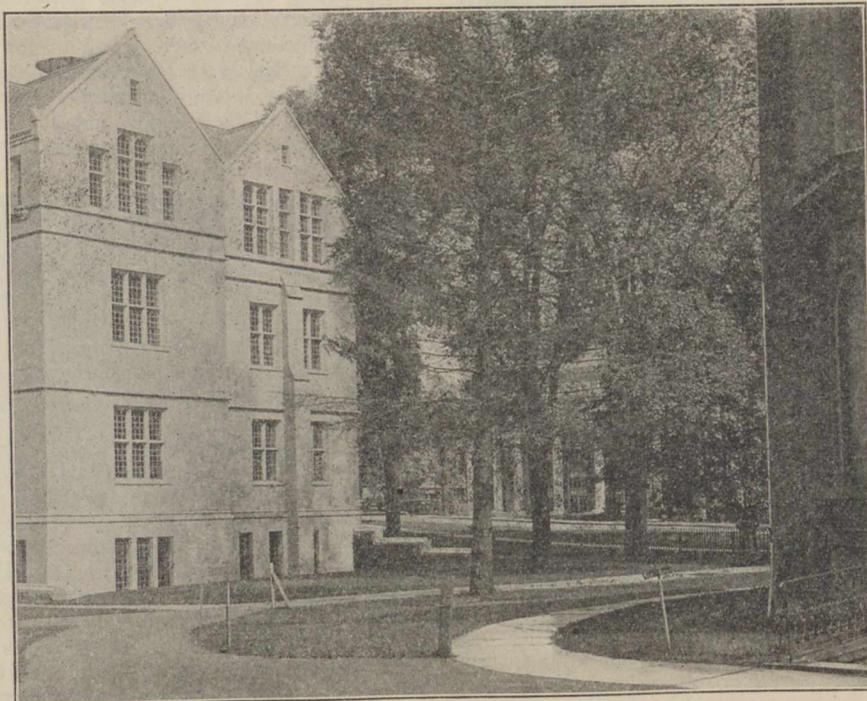


the Faculty of the School. They have resulted in better teaching and in raising the standards of the entire School, so that it now stands among the first of American medical institutions.

The debit side of the ledger shows items which concern two situations. The most critical situation which faces the Medical School at the present time is the financial condition of the New Haven Hospital. Like most institutions of its kind the hospital has a large annual deficit as a result of existing economic conditions. A public hospital like the New Haven Hospital is a charitable institution. Its chief function is to care for the sick, and only a small percentage of the patients received by an institution of this character are able to meet the expense of their care. In most public hospitals the ward rates do not nearly cover the expense of caring for the patients. In the New Haven Hospital only a little over fifty per cent of the actual cost is covered by these rates. In many hospitals this deficit is made up from the charges against the well-to-do who are able to pay for private rooms. This is not the case in the New Haven Hospital. It goes without saying that the Medical School is absolutely dependent upon hospital facilities for its life. Without a hospital in which to train the coming generations of practitioners no adequate instruction in medicine, surgery, obstetrics and the other clinical subjects can be given. It should also be noted that while a teaching hospital is, without question, the most efficient form of hospital, it is also the most expensive, and the added expense is partly due to the demands of teachers and of students. It seems fair, therefore, that some contribution toward the maintenance of the New Haven Hospital should be made, if not directly from University funds at least through the University by interested friends.

It is apparent to any thinking individual that the high cost of living must be reflected in the cost of medical education as well as in all other human activities. The present financial situation is reflected in the expense of conducting the Medical School, which has increased in the last five years from fifty to sixty per cent. This increase has not been mainly in

teachers' salaries. Supplies, apparatus and the wages of employees have added to the burden. In addition, there have arisen new opportunities and new demands requiring endowment. It has long been recognized that diseases of children form an important part of the work of the general practitioner, and that medical students should be thoroughly instructed in this branch of their profession. Indeed, medicine, surgery, obstetrics, and the diseases of children have always been regarded as the four chief clinical branches. We are sadly in need of a properly equipped department of the diseases of children in connection with this Medical School. While we have a large outpatient department at the present time, the hospital accommodations are scanty, and the responsibility for instruction has fallen upon the Department of Medicine, and has been carried without remuneration by a few conscientious and self-sacrificing practitioners of pediatrics. The hospital now has in hand a sum sufficient to construct a proper children's pavilion, and this will doubtless be finished within the next year or two. There is urgent need for an endowment for this department, so that it, like the departments of medicine, surgery, and obstetrics, can be placed upon a full time basis. There is, furthermore, urgent need for an endowment for the study of tuberculosis. The generosity of Mrs. William Wirt Winchester has placed at our disposal a splendid plant for the study of this disease. The William Wirt Winchester Hospital, completed in 1918, and at once leased by the Government, will soon be released, and will be at the disposal of the directors of the New Haven Hospital, of which institution it is a branch. Under our contract with the hospital we possess the right of nominating the staff and of utilizing the wards of this hospital for teaching purposes. An endowment would permit us not merely to utilize the institution to the best interests of the patients and of students of tuberculosis, but also to create in connection with the institution a center for the study of this most destructive disease. Other opportunities for expansion could easily be discussed, but the purpose of this article is to point out only the more important ones.



A CORNER OF THE OLD SHEFF CAMPUS ON HILLHOUSE AVENUE