

**Figure 11: Impact of Proposed Schedule of Fee on  
Passport Office Net Cash Requirements**

|                                       | 1991-92<br>Budget | 1992-93<br>Budget | 1993-94<br>Budget | 1990-91<br>Actual |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue*                              | \$33,327,000      | \$40,695,505      | \$42,696,192      | \$32,259,472      |
| Expenditures                          |                   |                   |                   |                   |
| - Personnel                           | 18,772,568        | 19,742,696        | 20,452,538        | 17,547,778        |
| - Passport operations at posts abroad | 4,447,460         | 4,447,460         | 4,447,460         | 4,447,460         |
| - Passport materials and forms        | 3,606,200         | 4,347,533         | 4,564,910         | 3,758,422         |
| - Accommodation                       | 2,086,923         | 2,464,038         | 2,408,700         | 2,052,981         |
| - Professional and special services   | 2,123,727         | 2,133,934         | 2,301,540         | 1,826,835         |
| - Postal services and postage         | 37,050            | 314,000           | 749,700           | 226,342           |
| - Telecommunications                  | 706,690           | 723,000           | 829,645           | 694,684           |
| - Printing, stationery and supplies   | 494,000           | 564,500           | 592,725           | 604,129           |
| - Capital                             | 829,560           | 1,968,500         | 2,000,000         | 768,421           |
| - Travel and removal                  | 475,121           | 403,000           | 403,000           | 300,593           |
| - Freight, express and cartage        | 988,000           | 1,000,000         | 1,043,700         | 736,411           |
| - Repair and maintenance              | 491,449           | 624,500           | 429,820           | 443,939           |
| - Rental                              | 168,058           | 108,500           | 150,000           | 117,755           |
| - Information                         | 45,000            | 34,000            | 50,000            | 6,807             |
| - Miscellaneous expenses              | 7,000             | 7,000             | 7,000             | 11,153            |
| Total Expenditure                     | 35,278,806        | 38,882,661        | 40,430,738        | 33,543,710        |
| Surplus(Deficit)                      | (1,951,806)       | 1,812,844         | 2,265,454         | (1,284,238)       |
| Cost per passport                     | \$28.57           | \$30.03           | \$30.63           | \$26.43           |

\* Revenue is based on the proposed fee structure. Refer to Figure 9 for information on proposed fee structure.