

Governance and Monitoring Progress

Good governance and stringent accountability underlie all of the GPP's work and are essential to its success. The Program uses a range of legal, policy and project management frameworks, audits and evaluations, and cooperation and consultative mechanisms to undertake these key activities.

Project and Risk Management

A comprehensive network of policies and frameworks ensures the highest standards of project management and stewardship. The Program is guided by a specifically developed Project Management Framework, consistent with an industry-standard project delivery methodology. The GPP functioned within a Treasury Board-compliant Risk-Based Audit Framework (RBAF) and a Results-Based Management and Accountability Framework (RMAF); these were transformed into an Audit, Risk and Accountability Framework (ARAF) for its current phase. These frameworks provide the basis for measuring, evaluating and reporting on performance and progress.

Detailed risk management is another important feature of the Program. Risk registries at the program and project levels integrate risk management and mitigation strategies into implementation, to provide ongoing assessments and guide any required adjustments.

Accountability

Stringent financial accountability and monitoring accompanies all GPP activities. All expenditures and commitments are subject to the standards and practices of the Government of Canada's Financial Administration Act and related regulations and policies, and are made within a rigorous financial management framework that emphasizes internal control, due diligence and prudent fiscal management. To manage financial risks, funding is generally disbursed once it has been verified that the work has been properly completed and meets the conditions of the original agreement. Comprehensive progress reports on the implementation of the GPP are submitted to the Treasury Board Secretariat on a semi-annual basis.

Transparency is another important practice. In addition to this report, which is tabled in Parliament, the GPP's results are also reflected in Foreign Affairs and International Trade Canada's annual Report on Plans and Priorities and the Departmental Performance Report.