

Mr. JOHNSON: Well, I could make a comment on that. We are a free-speaking group here. You have to remember that in the wintertime productivity is probably 25 per cent less than it is at any other time of the year. If winter work is going to be done and you are going to suffer a 25 per cent reduction in the production per man hour, you just cannot afford to do it unless some adjustment is permitted in payment for that work. That would be my reaction to the problem. I know that unions argue "Give us 20 per cent more now in the summertime so you can cut us back 20 per cent in the wintertime," and that sort of thing, but that is not possible in Canada. The best possible way to get work done is to pay for it, and I mean to pay for it by cutting back in what you have to put out. I mean, you have to pay the relative dollar for the same production you get at any time of year. That would be my general thinking on the matter. You may say that you have to have specific projects put into operation at certain times of the year, and that sort of thing. Well, if a company can afford to pay the going rates all right, but if you can't pay the going rates you have to do something else.

Senator BRADETTE: It cost less to haul in the wintertime than it does in the summertime.

Mr. JOHNSON: Well, I am speaking about the things you do not normally do between December 15th and April 15th. That is the period, roughly, that you want to find this employment for, is it not?

The CHAIRMAN: Yes.

Mr. JOHNSON: And it is for work that people have not been doing during that period because it has cost so much.

Senator BRADETTE: The average farmer in my section sincerely believes that it is cheaper to do forestry work in the winter than in the summer.

Mr. JOHNSON: Not cutting but hauling, because you are prepared for it.

Senator BRADETTE: I know that when you have two or three feet of snow, of course, it is impossible to go ahead.

Mr. HARRISON: We have up to 10 feet of snow in our operations and we have shorter days too.

Senator POWER: Mr. Chairman, I came in a bit late during the discussion, but was there any suggestion as to when we will expect an invitation from the company to visit Harrington?

The CHAIRMAN: Yes, we were discussing it informally before the meeting and Mr. Johnson suggested that we should go up either in the fall or the spring. Perhaps Mr. Johnson would like to say something about it.

Mr. JOHNSON: I would like to have you at a time when everything is comfortable and pleasant and you can get the most out of it. I think the best time would be in September or October or in May. We could pick you all up here in Ottawa and take you there and put you up for a night or two and properly feed you and so on. We would give you a good show. August is not a good time; perhaps we could decide on some date in the fall or spring.

Senator WALL: What problems would we face if we visited Harrington in August?

Mr. JOHNSON: Flies and dirt; physical problems. There are so many leaves on the trees in August that you would get only a limited insight into what is being done.

Senator TAYLOR (*Westmorland*): In your fertilizing program it may turn out, I suppose, that it will be necessary to weed out or thin out these thickets of woods. I understand that you have not gone far in that?

Mr. HARRISON: No, it is an experiment that is just getting under way now.