



## Message from the Chairman

This report to Parliament and to the people of Canada sets out the record of accomplishment of the second full year of operation of the Canadian Institute for International Peace and Security. During this period the Board of Directors has sought to steer the Institute toward productive responses to the challenges of its mandate while maintaining the momentum of progress toward the attainment of objectives over the next five years as set out in the Institute's Corporate Plan.

In the following pages the Executive Director gives a detailed accounting of what the Institute has been doing and how it has spent the resources entrusted to it by Parliament. Whereas last year's report dealt primarily with the creation of programmes, the recruitment of staff and the development of mechanisms for the allocation of resources to non-governmental organizations doing work in the area of international peace and security, this year the story is one of "outputs", — policy-oriented research, conferences and publications focussed both on research and public awareness of peace and security issues, greatly enhanced information services, and co-operative programmes with other institutions both in Canada and elsewhere

in the world. These are the activities which give credibility to the Institute as a useful and valued member of the peace and security community.

The Board of Directors believes that the high calibre, dedication and enthusiasm of the staff, combined with the active cooperation and support of other organizations, at home and abroad, will ensure that the value of its work will continue to appreciate, and that quality and productivity will further improve in the future. For the present, the Board is satisfied that we are moving on course and in the right direction.

As Chairman, I should like to acknowledge the contribution made by the distinguished Canadians who serve as my colleagues on the Board. They give generously of their wisdom, experience and time, and have made an essential contribution to the development of the Institute. I wish to express particular appreciation to Dr. William Epstein, Dr. Margaret Fulton, Dr. Albert Legault and Mrs. Joanna Miller who completed their terms, and to Mr. Gerald Wright, who resigned to take an appointment with the Canadian Government.

**William Barton**