Swimming, Kisses, Petrovac...

ımmer in Yugoslavia



DAL EXCHANGE STUDENT

single question is being raised by boys from Split. in inumerable varieties; how to

And, already on the 1st of July cities and centers of higher eduamination begins only when they and your Center." enter the second class cars. The nik, Rijeka. . . SPLIT, THE MOST BEAUTIFUL

CITY IN THE WORLD The main railway line to all continue towards resorts where they will spend at least 15 days

will spend their holiday in Split. milieu. They come for a day or 20,000 are students. two, and usually stay for ten or

hottest month for students, one companiment of guitars played glass of water from the sea win

from all sides wish to come to their effort with pancakes.

happiest are young men and wo- comrades - a telephone call is held. men heading for Split, Dubrov- from a swimming club making All preparations in the hostel reservations for a group of are done in advance. Work goes sportsmen from abroad. Calls on. . . This summer for next sumcome in for groups of basket- mer. The Director of the hostel, ball players, foot-ball players. also a student, has, together with sea side resorts is Split. From Director of a tourist agency from the hostel council, to plan many Split - by buses, boats, hitch- Rome writes, about the accommo- things in advance. Film shows, STUDENTS' MAKARSKA

at reduced prices. Those who do further south come upon sunny recital of Jesenin's poetry at mid-

30 pancakes. (The panel has the Last summer over 6,500 unpleasant duty to establish rest from tiresome June examin- Yugoslav and foreign youth stay- whether the water is really salty). ations and accumulate enough ed in the Vacation Center during Winners of the competition in strength for the next academic the three months. This year there fishing sea-urchins, which is done will be more, because the young by bare hands, are rewarded for

the armies of students occupy Split. Recently, for example, an The most successful performrailway stations. All want to get employee of the Yugoslav Con- ance in Makarska is as a rule away from Beograd, Zagreb, sulate in Graz sent a group of borrowed from girls frolics. Once Ljubljana and other university young Austrians with a note: in the course of a shift all duties "Comrades, provide accommod- in the hostel, from the director to cation as soon as possible. The ation for this group. We heard the officer on duty are carried out actual celebration of passed ex- nothing but the best about you by girls. Towards the close of their "rule" a performance, Give them accommodation, popularly called "girls frolics"

hiking, and on foot - young people dation of young Italian workers... proper nutrition, as prescribed by doctors, music for morning Those who decide to proceed wakening, night races on the sea, not wish to continue their journey, Makarska. Students youth hostel night on the sea shore, moonlight thinking: sweet. She was actually er from Smelderevo. They will last year's tourism as a branch of "Goran-Savinja" in Makarska being an obligatory prerequiste, salty from sea water, I realized get to know one another, become the economy is rapidly expanding.

ment, beautiful terrace extending ers, imitators, parodists and car- ed over the waves on a beach that no one was looking at us. . . and students from Nis will make a Two square meters of space for over the blue sea those are the icaturists take part. The worst group of up with her behind a rock in the from Maribor will meet a student should always catch. In the hostel, a young worker ten-day excursion through Sloy- a tent is no problem. At least from Maribor will meet a student enia. leave a place like Split. Is it so singers also perform. At the end, surprising to have waiter Ivo everybody is awarded a prize, serve guests, singing popular something like 100 pancakes. the first time, I said, without ployee from Cacak metal work
In Yugoslavia in the database that the sea. The sea there is the sea. The sea surprising to have waiter Ivo everybody is awarded a prize, end of the chase I kissed her for a grammer school Sarajevo, em
THE YOUNG ARE TRAVELLING sun, what else is needed?

Bogdan Zi

"HOT SUMMER"

The newly constructed Vacation has become very popular. If it Makarska is not the only gay that I had to be careful with what friends, fall in love with each There is an increasing number of Center in Split will receive them were ten times bigger it could spot. Entertainment goes on I was saying. She said that she other. A young man from Beo- young people as tourists. Youth with great hospitality. In this not house all the members of everywhere where there are was happy as no one could see us grad will forget the work in stu-hostels are being built and youth tourist center Yugoslav and for- the Vacation Union having a mem- members of the Holiday Organ- as we were sheltered. Nodding dents cooperative that is waiting reception centers. Although there eign guests blend into local bership of 152,000, out of which ization. If you come to the Ad- and reassuring her I watched for him and will join a group of are 10,000 beds in youth hostels, riatic coast you cannot avoid call- bushy heads of a group of boys mountaineers who are camping this is not sufficient. But, as we Frolics are held every second ing at one of 20 youth hostels. We who were looking down at us from on Durmitor, at Crno Jezero have said at the beginning, the Friday, a fare-well party, - an remember last summer at Petro- the edge of the rock. The boys (Black Lake). Colleagues from young easily acclimatise to Excellent accommodation, event which is remembered till vac, on hot Montenegro sea side. were back on the following days, Novi Sad University will be en- everything, and especially stufacilities, rich food, entertain- the next vacation. The best sing- ... The girl had fun being chas- I loved Gordana and she was happy tertained as guests in Titograd dents. They camp everywhere.

there is the sea. The sea and the

The following article is re- HAMMOND: I suppose you could ed self-made men that a lot of HAMMOND: Do you feel that the HAMMOND: Why do you feel that economic contribution to society

Interview by Terry Hammond With Dr. Julian Axelrod

chemist in charge of pharmacol- ert Hofstadter. ogy and research on the chemistry free university education for all. doctors, lawyers, scientists. scientific data.)

HAMMOND: Dr. Axelrod, you are AXELROD: Well, it was decisive. North America.

AXELROD: Yes, it was establish-

of that college?

can cite two Nobel Prize win- support my family. (Dr. Axelrod is a noted neuro- ners - Arthur Kornberg and Rob-

tional Institute of Health, a branch Felix Frankfurter, Steinman, of the U.S. Public Health Service, who built the Brooklyn Bridge — and is an out-spoken advocate of countless numbers of eminent He was in Vancouver briefly this HAMMOND: In your particular

week en-route to Japan on a mis- case, for example, how important sion to promote exchange of was the free fee aspect of City and you tell me categorically that didn't because of the fees.

a product of fee-free education I couldn't have gone to college if yourself. Your university was I didn't have a free education. My City College in New York - one parents just couldn't afford to of the first free universities in send me to school. This meant the difference between going to

printed from The Vancouver Sun: name offhand a number of well- them worked their way through of the Vancouver Sun: name offhand a number of well- them worked their way through it is incumbent on a society to known people who were products college. have it in Canada, fairly wide-

> My father was out of work and I free education made it possible

for me to go to school.

your field of neuro-chemistry able people could have gone but you would not have gone to uni-

'I AM SURE'

I remember the fees at New York

fits of fee-free education?

versity if it had not been free? I think it's a terrible waste of resources, of brain power.

go to college.

ed, I think, in the eighteen fort- HAMMOND: It's considered an a lot of money - and I just couldn't it would be a tremendous help economically valuable individual always right.

asset of North America's so-call- have done it.

AXELROD: Well, I worked my way spread, government support- AXELROD: Well, one has to con-AXELROD: Oh yes, numerous. I through college too. I had to help ed and all that sort of thing, sider the way our society is de- that when you eliminate fees from fails to measure up to the bene- veloping. It's becoming a highly education you are simply coddling technological society. The demand for unskilled labor

went to school and in addition AXELROD: Well, I think it helps is becoming less and less and the of the nervous system for the Na- Then there was Bernard Baruch, worked, and the fact that I had a but I don't think it helps enough. demand for highly skilled pro- AXELROD: No, I don't think so. fessional creative people is be- Even though I went to a fee-free I think there are many, boys and coming greater and greater and college, I still worked. girls who would have gone to col- consequently brain power is one HAMMOND: Yes, I realize that, lege if it were free and didn't, of any nation's greatest resourc-You are a very eminent man in and I think many potentially capes. You have to live too. You have to clothe yourself.

> power and neglects to develop it I think it is a necessity. Just like - and about the only way one can teaching a child how to read. One develop brain power is to pro- must prepare for the future and vide a university education - be- one way is to have a huge reserv-AXELROD: I'm sure I couldn't I think that anybody who is cap- cause an individual cannot pay his oir of brain power. able of going to college should tuition, I think ultimately it is just a loss to society.

> University would have been about I think it not only would help the You have lost a potentially useful I can think of no blissfuller state \$300 a year - in 1933 \$300 was particular individual but I think and productive and, I am sure, than being treated as if I was

HAMMOND: The small "c" conservatives - and some of the big

"C" conservatives, too - believe

the younger generation. 'I STILL WORKED'

Now, if one has potential brain I don't think it is coddling at all,

I hate so to be crossed I have come to think not being crossed is

Corporate University Unworkable

Co-operative University Needed Free Enterprise Ideology and Concept of Academic Community

By ADAM H. SMITH

I wasn't shocked; but I was a bit surprised that a university president would state it so openly. Not long ago a president of a Nova Scotia university said that he was concerned with his "Constituents" in this business community.

Translation: the university is a corporation, run by a board of directors (governors) in the interests of the shareholders ("Constituents," i.e. those who support the university financially, including both government and private contributors).

The idea of the university as a business corporation is simply an extension of the free enterprise ideology which pervades North American thinking. It is assumed that the people who put up the money and take the risk are, as in any business, the only persons responsible enough to make decisions. This is especially true since the running of a university is principally a matter of making business decisions about such things as capital investments, and the businessman is best equipped by his experience and practical training to deal with such matters efficiently.

The structure of the university is thus inherently undemocratic in spirit and in form; authority is from the top down to ensure that private interests (e.g. a church, the local business community) are in control and are able to determine the essential nature of the institution itself. Less important matters, not directly concerned with the business of operating the university corporation, such as what specifically is taught and (to a certain degree) how, can be left to the administrators and professors to work out as long as their decision does not violate the structures set up to preserve the nature of the university as originally conceived by its private founders. The problem of academic freedom in a corporate university controlled by private interests is usually forgotten in the continuous battle against complete financing of higher education.

The Administration (plus the executive committee of the Board of Governors) becomes the management of the corporation which hires professors (in practice usually on the recommendation of heads of department) as workers to fulfill the plans set by the Board of Governors.

There is a departure from the analogy with the factory or office worker in that the professors are allowed considerable latitude within the restrictions set by the Board of Governors, which require the teaching of certain courses, the holding of exams and the employment of other methods to keep up the "standards" of the university. Nevertheless, the power still remains in the hands of the Administration (plus a few entrenched department heads).

The student is the final necessary factor of production. Board of governors and Administration provide the land and entrepreneurship; the professors contribute their labour. The student is the raw material which must be turned out as a "good". The Canadian Union of Students even honours him with the name "human capital."

The purpose of the learning process is the achievement of the stamped finished product, i.e. 'x'no. courses, 'y' basic technical knowledge, plus degree. Concern with the process is only for the efficiency of the means to attain the postulated narrow ends. The workers (professors) are working simultaneously on other raw materials. They do research and write articles, thus incurring major obligations and direct personal responsibilities to even more private interests external to the university.

No wonder professors have a minimum of interest in their students which are merely the instruments used to provide an excuse for being paid by the management. PROFITS and GROWTH

The entrepreneurs naturally expect to obtain a profit from their

contribution to the university corporation. The return on the Board of Governors and donors' investment is the growth in size and prestige of the university. (Needless to say they also have an interest in assuring that the University serves the non-academic interests of the community or institution that they are primarily a part of - whether it be military, church or business.) As standards are raised, the reputation of the institution improves and it becomes more competitive with other rival universities. Entrance standards are raised; donations and enrolment increase; money becomes available for the expansion of facilities and a consequent increase in the level of production of finished goods (students); diversification becomes possible and Clark Kerr's dream of a multiversity is eventually realized. The entrepreneurs are able to count their profits in the quantitative terms of the university's growth in a competitive market. Thus, the corporation's policy must not be geared to the pecu-

liarities of the individual student (raw material) who is but a passive recipient of "knowledge" and a transient.

He is a passive recipient of instruction which transforms him into a useful commodity (in economic terms, he becomes useful to those persons who are buying from the university corporation) by giving him skills, knowledge and "maturity". Each student is an object which must be fitted into a limited number of pigeon-holes upon graduation.

The student is a transient who can have no comprehension of the long range goals of the corporation. He cannot participate in making its decisions. The corporation is run to achieve long range growth, not to attain qualitative results with each individual subject.

Eventually, there is a reaction to the dictates of the corporate system. The professors object to certain policies and form their own union (the faculty association) to bargain with management. But the union in reality is only a large federation of individual societies representing each faculty and sub-faculty.

The inevitable result is that some professors get what they want by becoming assimilated into junior executive positions. Most faculty heads are granted a degree of autonomy and power and they become a part of the management, exercising considerable influence with the Board of Governors. They become non-transient administrators, safely entrenched and interested in the long range growth of their own faculties and the serving of their own private intellectual in-

Although a few "idealistic" professors may raise objections about the lack of control by academics over the goals of the university community, the union is too weak and compromised to effectively challenge the concept of a corporate university.

With the failure of the professors to escape the role of hired labourers, the students begin to react to the idea that they are raw materials being used by the management to arrive at goals alien to They assert their rights as individual adult human beings strong-

and seek guarantees that their objectives will be considered in the formulation of university policy. Their attitudes become aggressive and hard-nosed because they are forced by the unsympathetic management position taken by the administration (and Senate) to act like a union bargaining for the selfish interests of its members. Their methods become like those of a union also - strikes, marches, group action and provision of rival services to their

The student sees himself as a "young intellectual worker" facing the hostile established order and power structure of the university community and the society he lives in, which is alien to him and of which he has no meaningful part.

The need to act like an agressive union poses many problems. In order to 'fight' the management on anything like an equal footing, bers are labelled "external affairs" and are handed over to a finit is necessary for the student leaders to have strict control over

But student councils are not structured to handle these basic port them and provide a semblance of public discussion. and wider issues. Representatives are without exception elected on the basis of concrete 'local' issues, personality and their proven competence in dealing with matters within the system in subordinate students are alienated from their own leaders. This, plus the feelstudent organizations. They are expected to represent the immediate ing of impotency, brings about a chronic attitude of passivity in the and narrow interests of the faculty they represent. The presidential campaigns do not seek to air these wider issues which are contentious and ruin the all-valuable nonpolitical image of the candidates. icant political issues - for at least in doing something about these Therefore even the council presidents are elected without a mandate things they can feel like adults, whereas in student affairs they are to act on these problems of a fundamental nature.



WHY NOT A COURSE IN UNIVERSITY ADMINISTRATION?

ancially impoverished CUS chairman and Council executive. They

act on their own authority and with little reference to student opin-

ion, relying principally on the aid of the campus newspaper to sup-

Matters other than those purely of concern to the council mem-

The student union inevitably becomes somewhat autocratic and student body. Only mass activity can stir them out of their torpor with the possible exception of those programs involving really signifignored as children who do not deserve a say in the system which is transforming them from worthless immature beings into socially

A Possible Solution

useful citizens.

The student leaders are nevertheless pointing to a solution by demanding that they become part of management too, employing the euphemisms of democracy and 'no taxation without repre-

Although this is not a particularly healthy attitude, it is a necessary step towards the development of a more sensible concept of the university. The giving of certain power to student bureaucrats will not change the basic corporate structure of the university any more than drawing in some of the professors did but it makes a solution possible by placing arguing power in the hands of the students. Their voice can then be heard; eventually, an alliance with the professors to attain their common academic interests may force radical change.

To my mind, this change can take only one form if it is to bring about a structure ensuring that the university policy is not determined by outsiders but by members within the academic community itself.

First, the Board of Governors must be eliminated; all business "experts" should be employed as members of or as advisors to the administration. The universities must be publicly financed and fully autonomous, although individual faculties should be able to accept direct research grants.

Second, it must be recognized that the source of all power to act rests in the two groups which compose the academic community within the university, i.e. the teacher (professors) and learner (student).

These two groups, in principle and in practice, must delegate part of this power to a permanent managing body, composed of administrators, faculty and student representatives. Each group retains its own organization which runs those activities of exclusive

These activities which are of common interest to the entire academic community - most fundamentally the pursuit of knowledge - are dealt with jointly. There is no alienation and the students and faculty are not manipulated as mere factors of production by administrators and governors for purposes different in nature from those of the academics involved in the actual learning process. Instead, academic decisions are made by academics. The union and management concepts become obsolete in what is a co-operative

A new co-operative structure is absolutely essential because the corporate university has no idea of its ends qua academic community or of the will of its real constituents.

NEXT ISSUE: THE MYTH OF A LIBERAL EDUCATION