

and it was signed by the Adjutant-General, as an instruction to the board to make the work official. I have a copy of that memorandum here, and if you wish I could refer to the various subheadings of it and answer any further questions you might like to ask.

*By the Chairman:*

Q. May I ask whether you had a large staff?—A. The staff originally when I came to Ottawa in February, 1941, consisted of one officer in addition to myself, one sergeant and one stenographer. As the work has increased we have been allotted—but we have not had a complete staff yet—a staff of five officers including myself, four other ranks and four stenographers.

*By Mr. Marshall:*

Q. What were the names of the members of the board and their ranks?—A. At the present time?

Q. Yes.—A. Myself as president, Major M. J. MacLeod, acting major.

Q. What position does he hold?—A. There are no other positions by name. The officers are all doing special types of work. There is no official position except one, an acting secretary appointed by the board itself.

Q. There is a membership of four?—A. The membership of four includes myself as the president, Colonel H. T. Cock of the Adjutant-General's branch, and Major L. H. Clayton, of the Judge Advocate-General's branch. No present member of the staff has been designated as vice-president.

Q. Does Colonel Deacon tie into that organization in any way?—A. We work together, but he is not a member of the board. The board does a certain amount of bookkeeping for him and advises him on financial matters respecting statements submitted in regard to operations of the national organization's canteens, and I attend various meetings with him on occasions when matters of finance are being discussed.

Q. You gave this General Order No. 40; are you filing that?—A. I have filed a copy with the amending order 282 of 1941, which was to withdraw the basis of grading of pay of the president and vice-president. There is nothing in the way of instruction in it.

*By Mr. Isnor:*

Q. You have a staff of ten at the present time?—A. Twelve.

Q. And do you think that will have to be increased?—A. I do not think we can work any more hours. I hope it will not have to be increased, but I had hoped when this staff was allotted to us that it would be sufficient. It may be, if the army keeps on increasing that we will need more staff but I hoped we would be able to find other ranks personnel for some time and not have to increase the officer personnel.

*By Mr. Marshall:*

Q. Colonel de Lalanne, will you give us some information with respect to the set-up in each military district. That ties in with the headquarters organization, does it not?—A. Yes. In the eleven military districts and Newfoundland, provision is made for 25 officers and 41 other ranks or civilian stenographers. Those vary in the respective districts. In three smaller districts there is one officer and three other ranks, and in the largest district provision is made for three officers and five other ranks, while the Newfoundland authority, which I have included here and which will be approved shortly, is two officers and one other rank. The numbers in the different districts has varied between 1, 2 and 3 officers and 3, 4 and 5 other ranks which we determined on the basis of the work which we felt is being done in each district, whether or not they have a large camp or a large concentration, and from the computation of these various monthly reports that come in from active units and the semi-annual