On March 31, 2013, the co-locators were (mission location):

- Bank of Canada (New York);
- · Canadian Commercial Corporation (Havana);
- Export Development Canada (Abu Dhabi, Beijing, Bogota, Dusseldorf, Istanbul, Lima, Mexico City, Monterrey, Moscow, Mumbai, New Delhi, Panama City, Rio de Janeiro, Santiago, Sao Paulo, Shanghai and Singapore);
- Government of Alberta (International and Intergovernmental Relations) – (Beijing, London, Mexico City, Munich, Seoul, Taipei and Washington, D.C.);
- Government of Australia (Bogota);
- · Government of Israel (Caracas);
- Government of Ontario (Beijing, London, Los Angeles, Mexico City, Mumbai, Munich, New Delhi, New York, Paris, Shanghai, Tokyo and Washington, D.C.);
- Government of Québec ("Ministère de l'Immigration et des Communautés culturelles", "Ministère des Relations internationales, de la Francophonie et du Commerce extérieur", and "Investissement Québec") – (Beijing, Hong Kong, Moscow, Mumbai, Paris UNESCO, Shanghai, Stockholm, and Taipei);
- · Government of British Columbia (Mumbai); and
- · The United Kingdom6.

"The U.K. and Canada signed a Memorandum of Understanding on 24 September 2012 on Enhancing Support at Missions Abroad. We agreed to collaborate on areas including Estates, Consular support, IT, Security and diplomatic bag services, and have pursued initiatives in all these areas, to mutual benefit. Our collaboration now ranges from a co-location arrangement in the British Embassy in Rangoon⁷ in June 2012 to the sharing of a VHF antenna in Georgetown and the courtesy use of each other's office space for visitors in Sarajevo and Dallas. We have also put in place arrangements for a co-location agreement at the Canadian Embassy in Port-au-Prince which we plan to sign in April 2013, and there are plans for further co-locations and creative ways we can assist each other in our diplomacy. This is a model of the way close friends should be helping each other across the world, and we are delighted with the collaboration we've been offered by DFATD."

> —Overseas Network, Operations Unit, Foreign and Commonwealth Office, Government of the U.K.

Note: the Canadian Olympic Committee was a short term co-locator in London for the 2012 Olympics.

FIGURE 1
Partner (incl. DFATD) and Co-locator Profile: Number of Employee Positions Abroad, March 31, 2013

| Partners and Co-locators | Canada-Based Staff | Locally Engaged Staff | Total |
|--|-----------------------|--------------------------|-------|
| Total | 2,165 | 5,406 | 7,571 |
| Foreign Affairs, Trade and Development Canada (DFATD)* | 1,224 | 3,805 | 5,029 |
| Citizenship and Immigration Canada (CIC) | 301 | 1,164 | 1,465 |
| Canadian International Development Agency (CIDA)* | 185 | 184 | 369 |

continued on next page

⁶ The IPB supported the provision of space and common services to the United Kingdom in Port-au-Prince, Haiti. Progress has been made in negotiations for Budapest, Hungary.

⁷ DFATD refers to the capital city of Burma as Yangon.