

RESIDUAL DEPARTMENTAL UNITS

Besides the Protocol Division, the Press Office and the Inspection Service, there are five other units that report direct to the Under-Secretary of State for External Affairs.

The *Security and Intelligence Liaison Division* serves as a channel for communications with Canada's national security authorities on matters of common concern. It is a self-contained unit responsible for organizing and monitoring departmental security at home and abroad. The Division acts, in addition, as a co-ordinating link with other departments and agencies concerned with the analysis of intelligence data.

The *Policy Analysis Group*, the *Operations Centre* and the *Central Staff* exist to ensure, each in its own way, that the benefits of the greater delegation of authority resulting from the recent headquarters reorganization are not dissipated through inconsistency and lack of co-ordination and that the departmental organization as a whole continues to respond promptly to the needs of Government policy. Thus the Policy Analysis Group was set up in recognition of a new emphasis on longer-range, systematic analysis in the formulation of external policy and in promoting policy co-ordination. As well as helping in the development and application of new techniques of research into forecasting and "future-oriented" policy, the Group maintains links with non-governmental organizations, learned societies and universities concerned with international affairs. The Operations Centre serves as a point at which information and co-ordination functions can converge when any kind of international tension involves Canadian interests, as, for example, during the India-Pakistan crisis, when it provided working facilities and communications, "media" information, conference arrangements and audio-visual support for briefings. The Central Staff provides liaison and secretarial services to the Minister and senior executives of the Department.

Finally, the Department of External Affairs administers the *Special Research Bureau*, which collates and analyzes information concerning the economic affairs of other countries.